IEEE computer society

IT Professional
Technology Solutions for the Enterprise

IEEE Computer Society – Northern Virginia / Washington DC Chapters

IT Risk and Resilience – Cybersecurity Response to COVID-19

Tim Weil – IEEE Senior Member
Chair – IEEE Denver COMSOC Chapter
http://comsoc.ieee-denver.org

Cybersecurity Professional / Executive Advisor
SecurityFeeds – http://www.securityfeeds.com

Invited Talk
Denver, CO
Nov 10th, 2020

Objectives of this Presentation

Cyberspace – Out Point of Departure

-- A Writer's Life

-- Risk Landscape Evaluation

-- ISO 27001 Information Security Management (BOK)

Information Security Management Models

-- Risk Management Framework (NIST SP 800-37)

-- Deming Cycle - Plan-Do-Check-Act

-- OODA Loop (Joe Boyd, USAF Fighter Pilot)

-- NIST Cybersecurity Frameworks

Global transformation caused by COVID-19

-- Global transformation of Information Technology Services

-- NIST Cybersecurity Framework (up close)

-- Smackdown – NIST CSF vs Big Scary Monsters

-- Recovery and Resilience – IT Context for Business Continuity

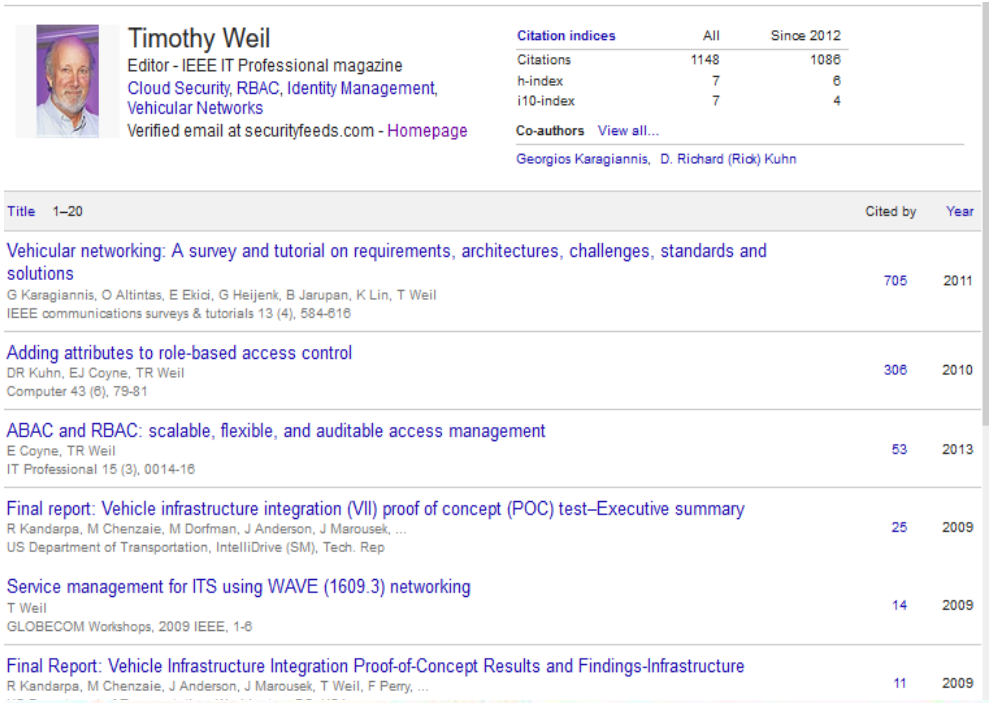
Writing and Editing for Computer Society Publications

-- 1st Citation for 'IT Risk and Resilience – Cybersecurity Response to COVID-19'

-- Random Cybersecurity Attack Simulation Model (RCSM)

-- Write Stuff

A Writer's Life –



Timothy Weil
Editor - IEEE IT Professional magazine
Cloud Security, RBAC, Identity Management, Vehicular Networks
Verified email at securityfeeds.com - Homepage

Citation indices	All	Since 2012
Citations	1148	1086
h-index	7	6
i10-index	7	4

Co-authors View all...
Georgios Karagiannis, D. Richard (Rick) Kuhn

Title 1–20	Cited by	Year
Vehicular networking: A survey and tutorial on requirements, architectures, challenges, standards and solutions G Karagiannis, O Altintas, E Ekici, G Heijenk, B Jarupan, K Lin, T Weil IEEE communications surveys & tutorials 13 (4), 584-616	705	2011
Adding attributes to role-based access control DR Kuhn, EJ Coyne, TR Weil Computer 43 (6), 79-81	306	2010
ABAC and RBAC: scalable, flexible, and auditable access management E Coyne, TR Weil IT Professional 15 (3), 0014-16	53	2013
Final report: Vehicle infrastructure integration (VII) proof of concept (POC) test–Executive summary R Kandarpa, M Chenzaie, M Dorfman, J Anderson, J Marousek, ... US Department of Transportation, IntelliDrive (SM), Tech. Rep	25	2009
Service management for ITS using WAVE (1609.3) networking T Weil GLOBECOM Workshops, 2009 IEEE, 1-6	14	2009
Final Report: Vehicle Infrastructure Integration Proof-of-Concept Results and Findings-Infrastructure R Kandarpa, M Chenzaie, J Anderson, J Marousek, T Weil, F Perry, ...	11	2009

DEPARTMENT: FROM THE EDITORS

This article originally appeared in IT Professional vol. 22, no. 3, 2020

IT Risk and Resilience—Cybersecurity Response to COVID-19

Tim Weil, *SecurityFeeds LLC*
San Murugesan, *Western Sydney University*

The rapid and worldwide spread of the coronavirus and its illness known as COVID-19 has made huge impact on almost everything has taken us all by surprise. We all are now experiencing a major unprecedented and unexpected global public health crisis. This pandemic has also triggered huge social upheavals, disrupted almost every industry, and impacted the life and work of everyone in almost every country. Businesses and educational institutions of recent developments in IT, as outlined in Table 1. It is very likely that even after we successfully emerge from the crisis, business will not be "as usual" and we may continue new ways of working and offering various services.

The COVID-19 epidemic impacted IT too, primarily positively, benefiting IT industry and IT professionals and serving public goods. However, there are a few negative impacts as well, such as increased and novel

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IT Risk and Resilience—Cybersecurity Response to COVID-19

May-June 2020, pp. 4-10, vol. 22
DOI Bookmark: 10.1109/MITP.2020.2988330

Authors

Tim Weil, SecurityFeeds LLC
San Murugesan, Western Sydney University

Adding Attributes to Role Based Access Control reaches 500 citations on Google Scholar - https://lnkd.in/ew_BQaF

Adding attributes to role-based access control

Authors	D Richard Kuhn, Edward J Coyne, Timothy R Weil
Publication date	2010/6/1
Journal	Computer
Volume	43
Issue	6
Pages	79-81
Publisher	Institute of Electrical and Electronics Engineers, Inc., 3 Park Avenue, 17 th Fl New York NY 10016-5997 United States of America
Description	Nat'l Computer Security Conf., NSA/NIST, 1992, pp. 554-563; R. Sandhu et al.,"Role-Based Access Control Models," Computer, 29 (2), 1996, pp. 38-47), also known as RBAC, provides a popular model for information security that helps reduce the complexity of security administration and supports review of permissions assigned to users. This feature is critical to organizations that must determine their risk exposure from employee IT system access. RBAC has frequently been criticized for the difficulty of setting up an initial role structure and for inflexibility in rapidly changing domains. A pure RBAC solution may provide inadequate support for dynamic attributes such as time of day, which might need to be considered when determining user permissions. To support dynamic attributes, particularly in large organizations, a "role explosion" can result in thousands of separate roles being fashioned for different collections of permissions. Recent interest in attribute-based access control (ABAC) suggests that attributes and rules could either replace RBAC or make it more simple and flexible.
Total citations	Cited by 500

IT Professional
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Guest Editors' Introduction

VOLUME 22, NUMBER 6 NOVEMBER/DECEMBER 2(

Resilience and Reliabilit

IT Pro Special Issue on Communications Recovery and Resilience—Editor's Column

Tim Weil
SecurityFeeds LLC

Bhuvan Unhelkar
University of South Florida

John Callahan
Veridium IP, Ltd.

Jason W. Rupe
CableLabs, Louisville

Keith Sherringham
EY

COMMUNICATION RECOVERY AND resiliency is a topic of great concern in current times as disasters have taken a greater toll on society. The current COVID-19 pandemic has made us more dependent on communications networks and this has increased the premium placed on technologies and its operations. Communications networks must be resilient, in support of various technologies during business disruptions, disaster recovery, and pandemic events.

Recovery and resilience are two sides worth exploring here: 1) the needs and challenges with

Four papers focus on improving communication networks to make them more resilient, which are as follows.

- The paper titled "Preference Biased Edge Weight Assignment for Connectivity Based Resilience Computation in Telecommunication Networks" presents an edge weight approach for providing a fairer measure of resilience.
- In the paper "A Design for Resilient Datacenter Networks," the authors discuss failures in data centers that impact service and provide

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IEEE DC / NoVa SCANNER
April, 2005

Article featuring the ‘Usual Suspects’

IEEE

The IEEE NATIONAL CAPITAL AREA

SCANNER

A JOINT PUBLICATION OF THE NORTHERN VIRGINIA AND WASHINGTON SECTIONS

March–April 2005 Volume 20, No. 2

Dr. Hratch Semerjian to Deliver Keynote Address at National Capital Area Awards Banquet in April

By Murty Polavarapu

The annual awards banquet of the IEEE National Capital Area will be held on April 16, 2005. (See calendar listing, p. 4, and registration form, p. 8, for details.)

This year, we will have the pleasure of hearing Dr. Hratch Semerjian, Acting Director of the National Institute of Science and Technology (NIST). NIST is an agency of the Department of Commerce and "works with the private sector, other government agencies, and universities to develop and apply the technology, measurements and standards needed for new and improved products and services."

At the banquet, we will also recognize the new IEEE Fellows from the local area as well as the IEEE volunteers who have made significant contributions to the success of our organization during 2004. Winners of IEEE prizes at Regional Science Fairs will also be on hand with their projects. The Northern Virginia Section is the host for this year's event and I encourage all of you to attend and make this a success.

Volunteers Needed for Scout Jamboree

The IEEE has a quarter-century-long history of support of the Scouting movement, to educate boys and girls about the fields of computers, electronics, and electricity. The Regional Activities Board has encouraged outreach efforts to young people for possible recruitment into engineering. Volunteers are needed at the IEEE Electronics Merit Badge Booth at

IEEE National Capital Area SCANNER

Northern Virginia Chair's Column

By Murty Polavarapu

Murty Polavarapu

The new year has started out well with excellent turnout of volunteers at the January 12 AdCom meeting. At the meeting, we passed the motions for the 2005 budget and continuation of eScanner. I am gratified by the enthusiasm and support of the members to our program of activities for this year.

We were also fortunate to have Thom Tullia, Region 2 Director and Northern Virginia Section member address the meeting. Ralph Russell II from the Richmond Section described the IEEE Emerit Badges program as providing a global non-discriminatory pre-college technology education program for boys and girls. I strongly urge you to consider volunteering at the 2005 U.S. National Scout Jamboree in Caroline County, VA from July 25 to August 3. For more details, please see the story on p. 1 or go to www.emeritbadges.org.

February will be a busy month with the activities of the National Engineers Week. Syed Ahmed, Kerry Hartman and others are playing a key role representing IEEE at the Zoom into Engineering Family Day on February 19 at the National Building Museum. Many of you have volunteered to judge at the local area Science Fairs and I am thankful to Fred Seelig for coordinating these events again this year.

In the coming months, I will make every effort to attend more chapter meetings to gather your suggestions on how we can further improve section activities. I also hope to see more of you at the monthly AdCom meetings!

Scanner Staff Adds Washington Section Editor

Tim Weil

IEEE Senior Member, Tim Weil, has joined the Scanner editorial staff as the Washington Section editor. Tim takes over from Doug Holly who was working the Scanner beat as an interim editor. As section editor, Mr. Weil will be working with Peter Sypher, editor-in-chief; Kerry Hartman, Northern Virginia Section editor; and Elsie Grant, managing editor.

The duties of section editor include chapter liaison, technical editing, and community outreach for the compilation of both eScanner and bi-monthly Scanner issues. Mr. Weil brings 10 years experience as a technical editor for the IEEE publications *Computer*, *Internet Computing* and *Security & Privacy* magazines. He also holds an M.S. in computer science from Johns Hopkins University and is an industry-accredited Security and Privacy professional (CISSP).

IEEE directors, chapter chairs, and members of the Washington IEEE community are encouraged to contact him for monthly Scanner submissions. Just remember to "cross your eyes, and dot your tees." His email address is trweil@ieee.org.

Graduate Student Poster Competition

The IEEE Lasers and Electro-Optics Society chapters in Baltimore and Washington-Northern Virginia are proud to co-host a graduate student poster com-

awarded to the best poster.

The poster competition will be held on Wednesday, March 23 at the Johns Hopkins Applied Physics Laboratory

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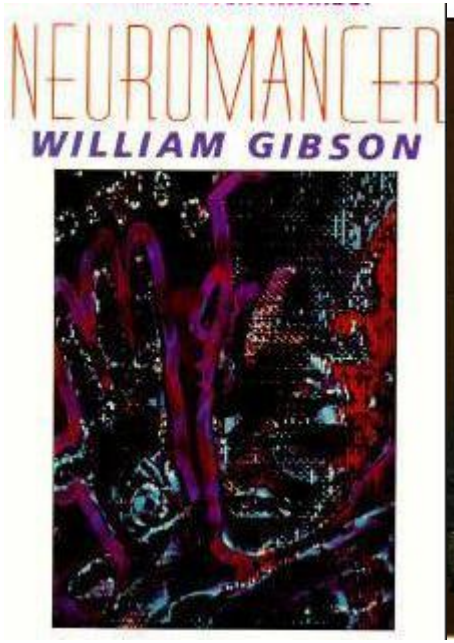
Cyberspace – Our Point of Departure – Wired Magazine (June ‘08) - https://www.wired.com/2008/05/pentagon-define/

26 YEARS AFTER GIBSON, PENTAGON DEFINES 'CYBERSPACE'

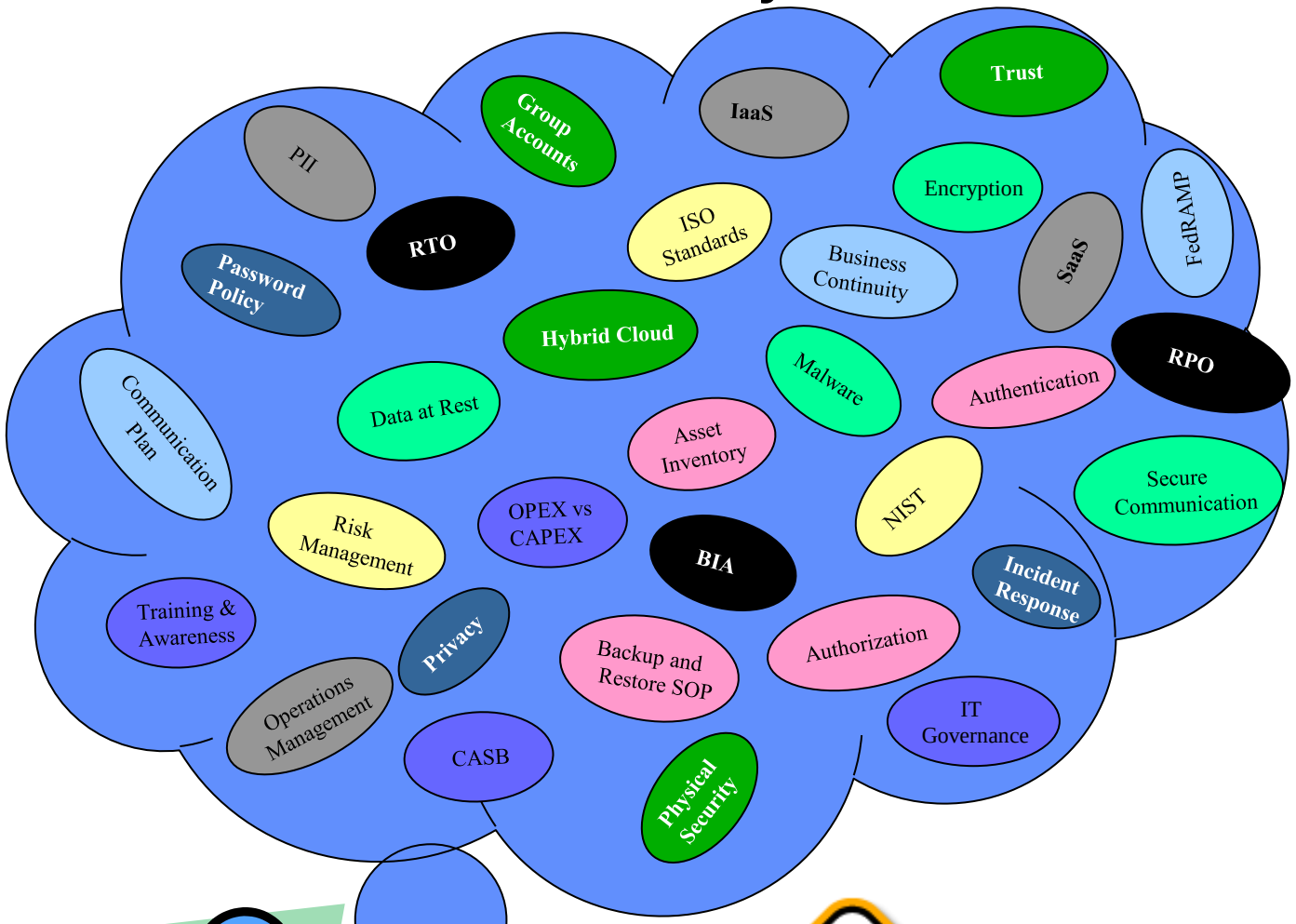


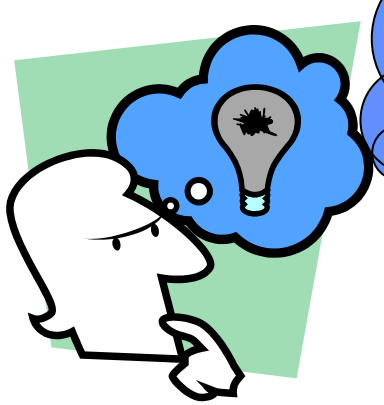
"More than two decades after novelist William Gibson coined the term cyberspace as a 'consensual hallucination' of data... the Pentagon has come up with its own definition,"* *Inside Defense reports. "A May 12 'for official use only' memo signed by Deputy Defense Secretary Gordon England... offers a 28-word meaning for the term.“ It is decidedly "less poetic" than Gibson's

Cyberspace, England writes, is “a global domain within the information environment consisting of the interdependent network of information technology infrastructures, including the Internet, telecommunications networks, computer systems, and embedded processors and controllers.” *

*It is a far cry from the prose Gibson used in his 1984 novel “Neuromancer” to describe cyberspace: “A graphic representation of data abstracted from banks of every computer in the human system. Unthinkable complexity. Lines of light ranged in the nonspace of the mind, clusters and constellations of data. Like city lights, receding.”

Communications Recovery and Resilience





IT 101 – What Problems Are We Trying to Solve?

- Identify 'Fix-It' areas in the program
- Understand Current State (Remediation)
- Improve 'ad hoc', 'not my problem' state
- **Reduce Program Risk**
- Improve Continuous Monitoring Process

Antarctica, the only continent without coronavirus, braces for summer rotation

PUBLISHED SUN, SEP 27 2020·9:30 AM EDT | UPDATED SUN, SEP 27 2020·12:56 PM EDT

Emma Newburger
@EMMA_NEWBURGER

KEY POINTS

- Antarctica, the coldest and most isolated part of the world, is the only continent still untouched by the coronavirus.
- But as Antarctica's harsh winter comes to a close, critical global efforts are

TRENDING NOW

If you work due to Cov tax surpris coming

Context of the Risk Assessment – AMS Products and Services – http://www.scramsystems.com

PERRY JOHNSON REGISTRARS, INC.

Certificate of Registration

Perry Johnson Registrars, Inc., has audited
the Information Security Management System of:

Alcohol Monitoring Systems, Inc.
1241 West Mineral Avenue, Littleton, CO 80120 United States
(This is a multisite scheme. See Appendix for site specific details.)

(Hereinafter called the Organization) and hereby declares that
Organization is in conformance with:

ISO/IEC 27001:2013

This Registration is in respect to the following scope:

Operation and Development of the SaaS Platform for Alcohol Monitoring, Offender Management, and Judicial Management Services

(Statement of Applicability: 6/5/2017)

After a thorough independent audit, SCRAM Systems has received ISO/IEC 27001:2013 ***certification for alcohol monitoring, offender management, and judicial management services in SCRAMnet, our Software as a Service (SaaS) program***. This confirms that SCRAM Systems has implemented internationally-recognized best practices and standards for its Information Security Management System (ISMS).

The certification complements the ISO 9001 certification for quality management systems (QMS) acquired previously.

ISO is an independent, international organization that develops standards to help businesses create and deliver quality products, services, and systems. The International Electrotechnical Commission (IEC) develops standards for information technology (IT) and information and communications technology (ICT).nt.

The ISO/IEC 27001 standard

Clauses 4 through 10 deal with:

- Scoping of the ISMS
- Identifying and evaluating Risks
- Risk Treatment and mitigation
- Managing and measuring performance of the ISMS
- Tracking non-conformities and resolution
- Continuous improvement

Annex A deals with:
114 Optional controls for risk mitigation

ISO/IEC 27001 Controls

Information security policies	Organisation of information security	Human resources security	Asset management
Access control	Cryptography	Physical and environmental security	Operations security
Communications security	System acquisition, development and maintenance	Supplier relationships	Incident management
	Business continuity management	Compliance	

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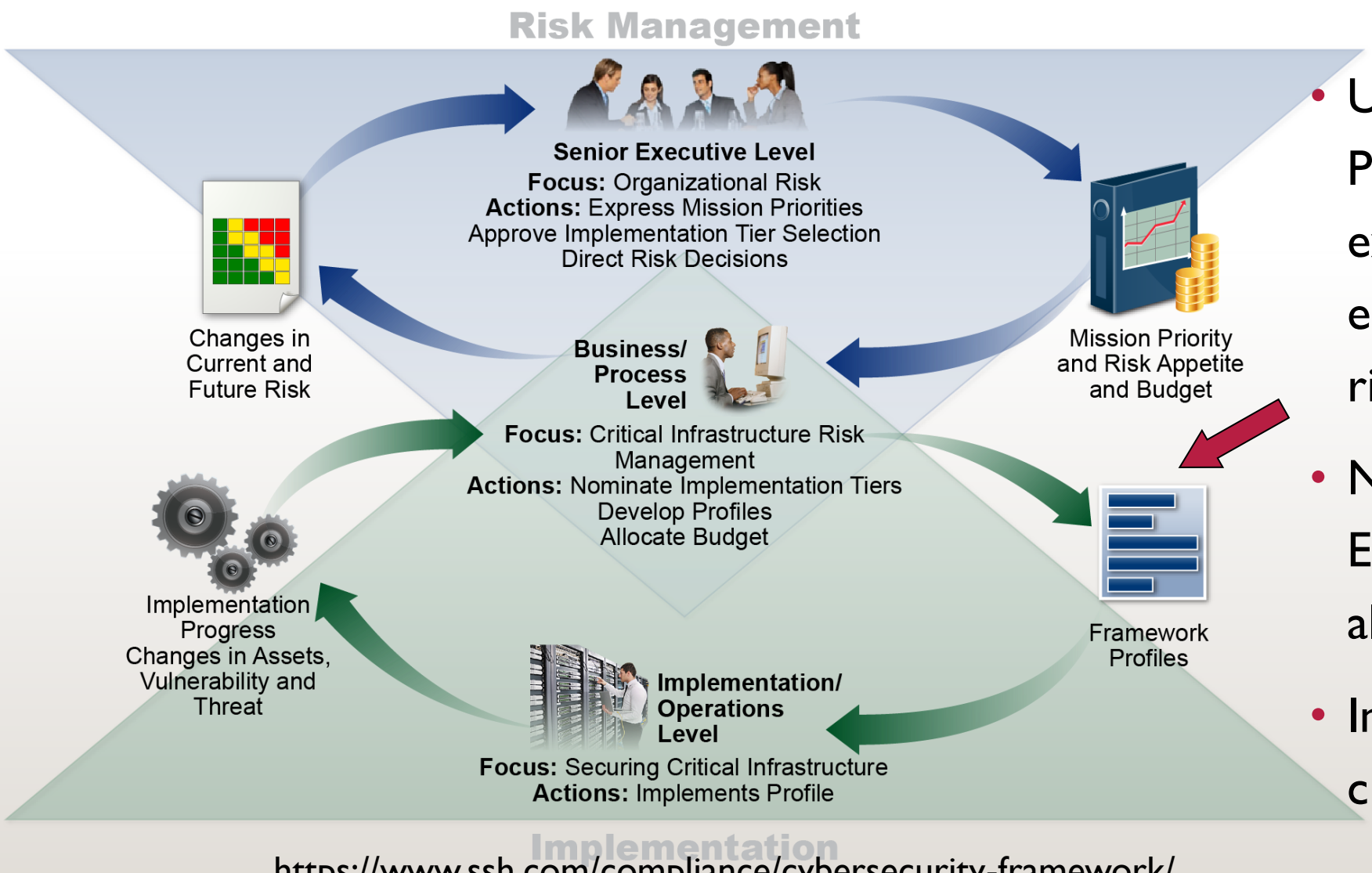


- Use Risk Matrix to Prioritize actions and expenditures. Most economic value for each risk considered.
- Nominate Tasks and Expenditures for budget allocation
- Implementation of critical Infrastructure

https://www.ssh.com/compliance/cybersecurity-framework/

Cybersecurity shouldn’t be an afterthought

Cyberthreats should not be thought of just in the context of IT security and privacy design. Adequate cybersecurity must involve the active participation of everyone in an organization, as well as users. Approaches generally reflect some variation on the common-sense method of evaluating the problem, preparing, acting, and assessing the results.

Federal agencies use the **Risk Management Framework (RMF)** to Assess and Authorize enterprise systems

The RMF model has been accelerated for **Cloud Environments (RMF4CE)**

Managers learn a **Plan-Do-Check-Act** (PDCA) cycle.

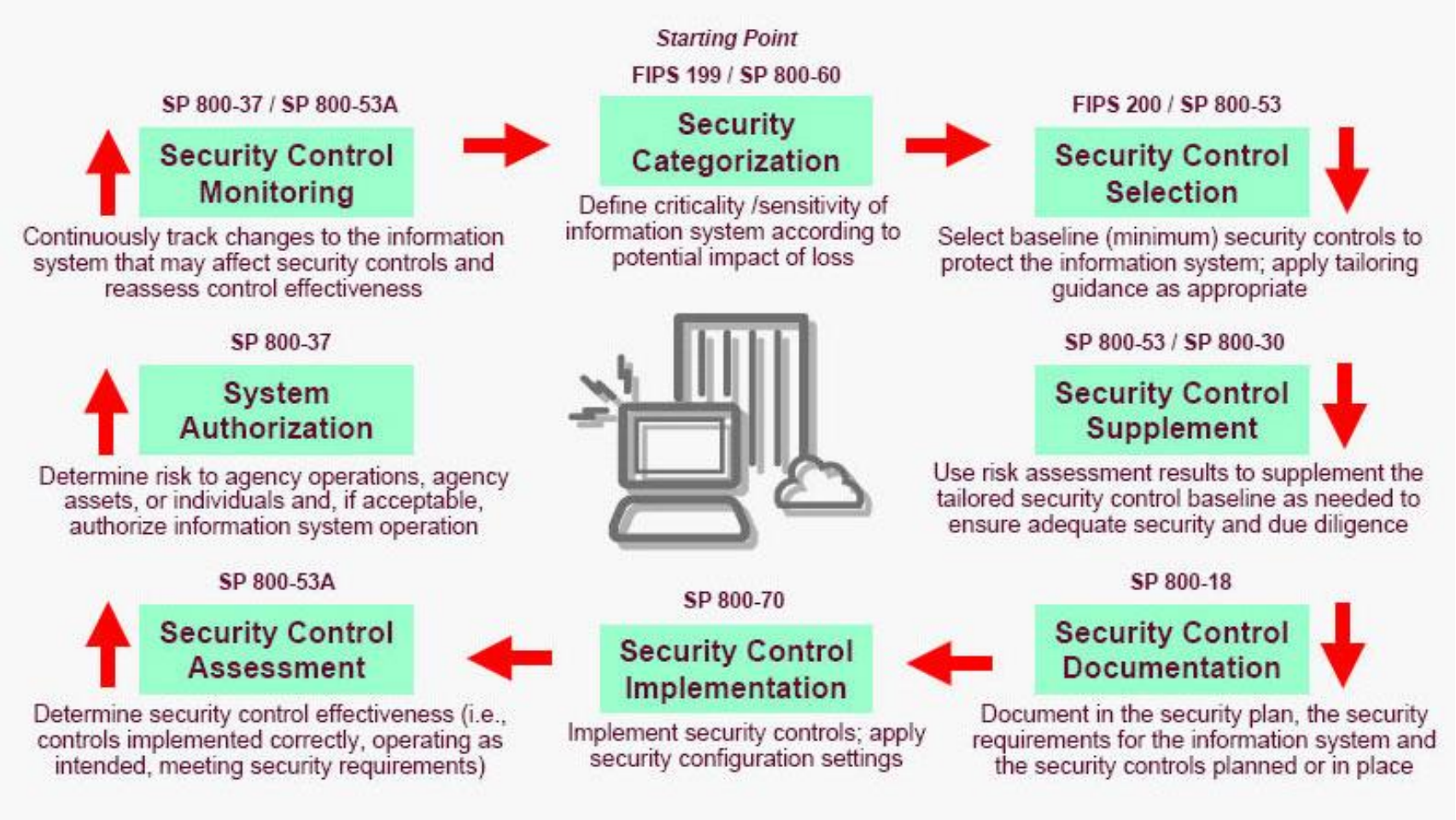
Fighter pilots are taught to **Observe-Orient-Decide-Act (OODA)**.

In cybersecurity the latest incarnation of this common-sense approach is the popular **NIST Cybersecurity Framework (CSF),** which teaches **Identify-Protect-Detect-Respond-Recover.**

As in other fields, these activities are intended to be performed in a continuous cycle, modifying plans and actions as the organization learns from successes and failures.

The FISMA Risk Management Framework.

Information Risk Management (IRM) is the practice of determining which Information Assets need protection and what level of protection is required, then determining appropriate methods of achieving that level of protection by understanding the applicable vulnerabilities, threats and countermeasures.



The FISMA Risk Management Framework.

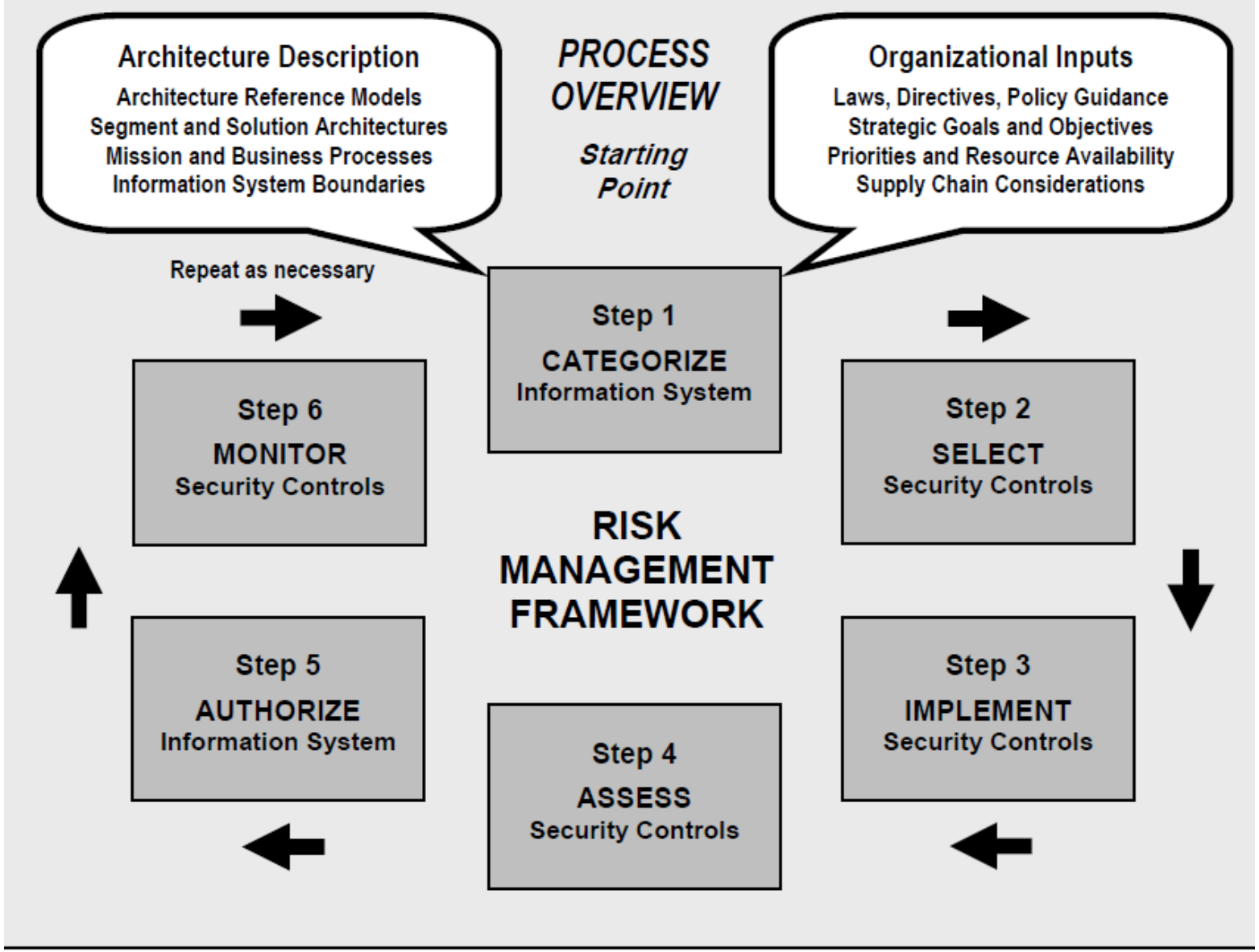
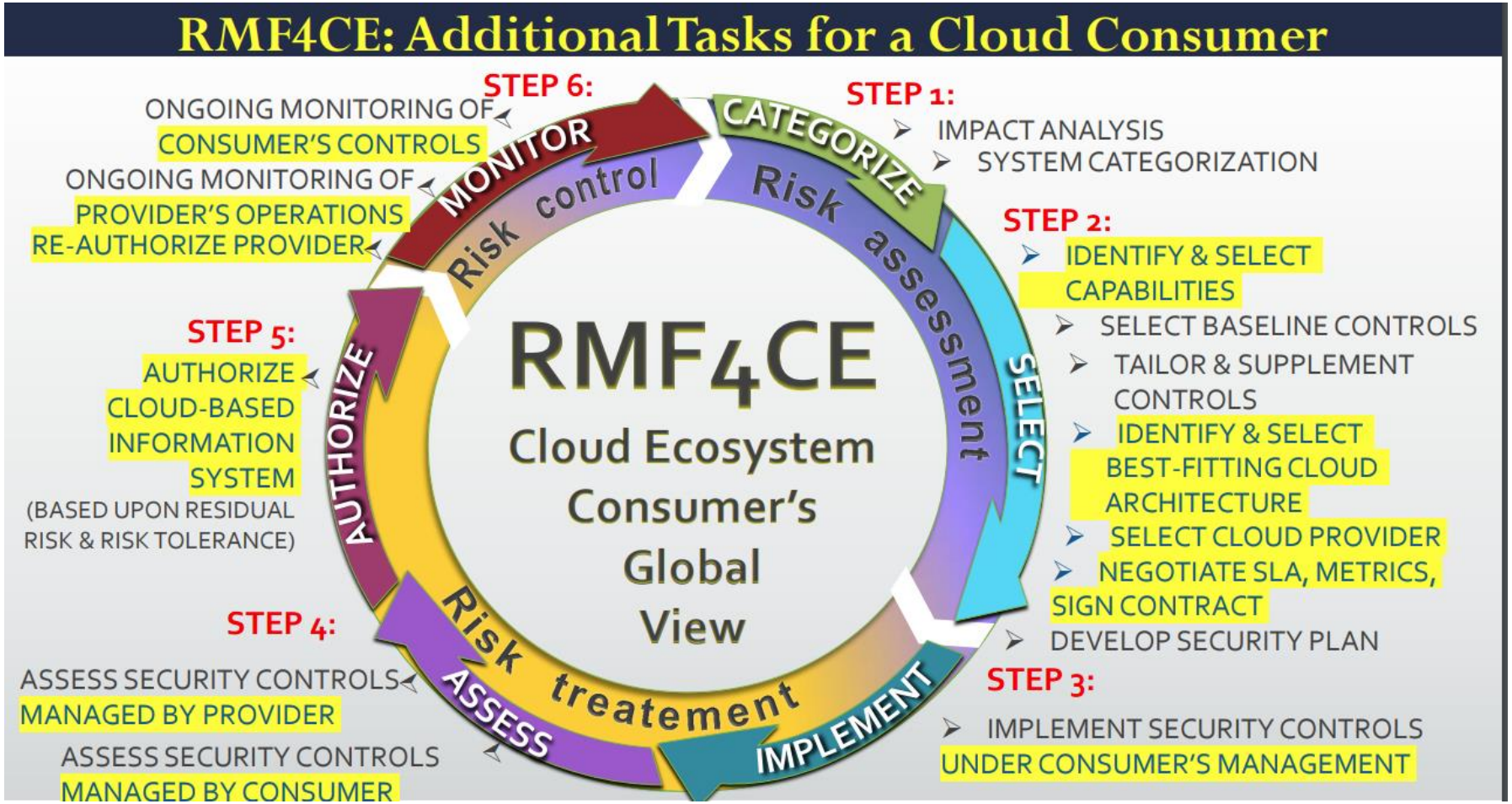
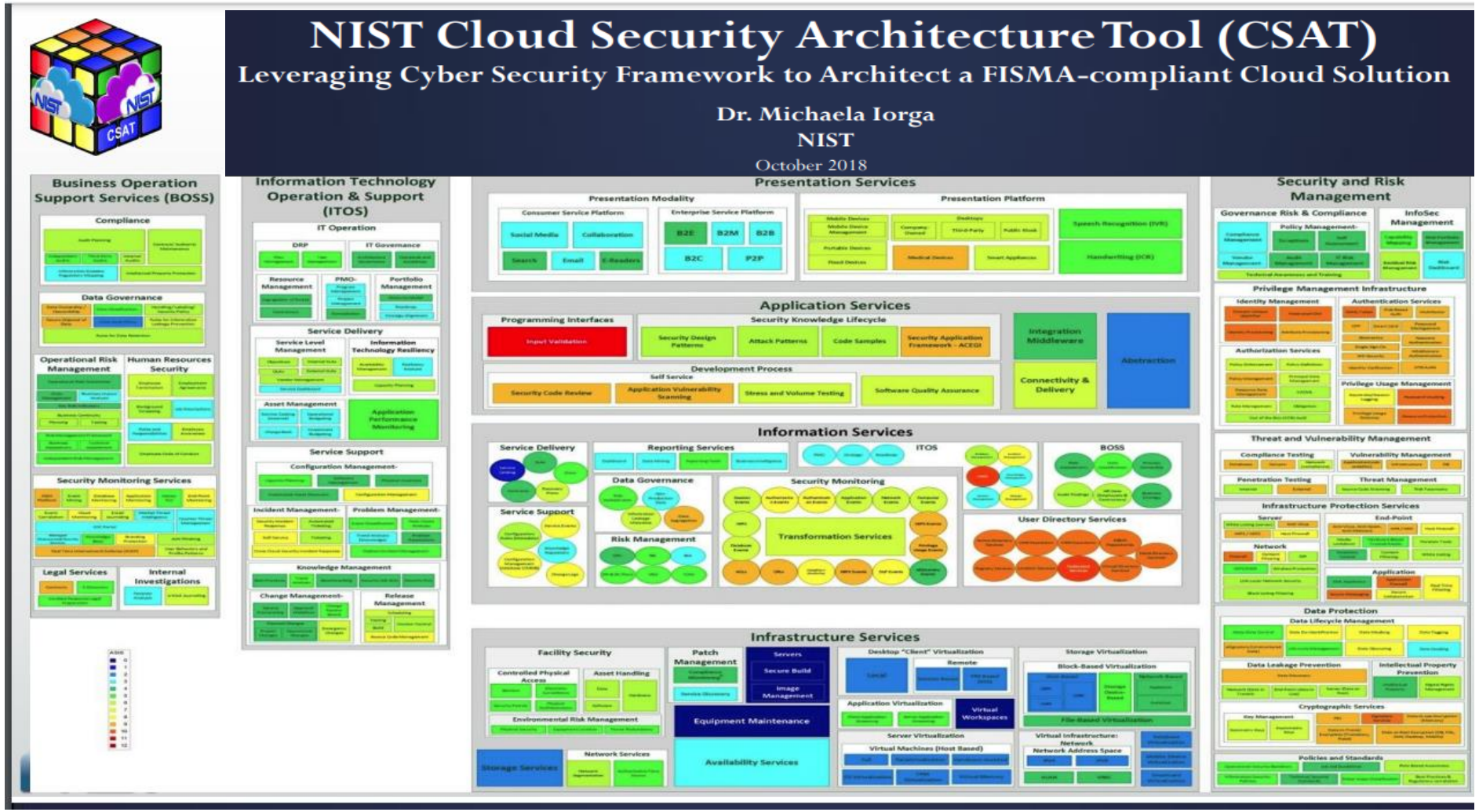


FIGURE 2-2: RISK MANAGEMENT FRAMEWORK

RMF For Cloud Environments

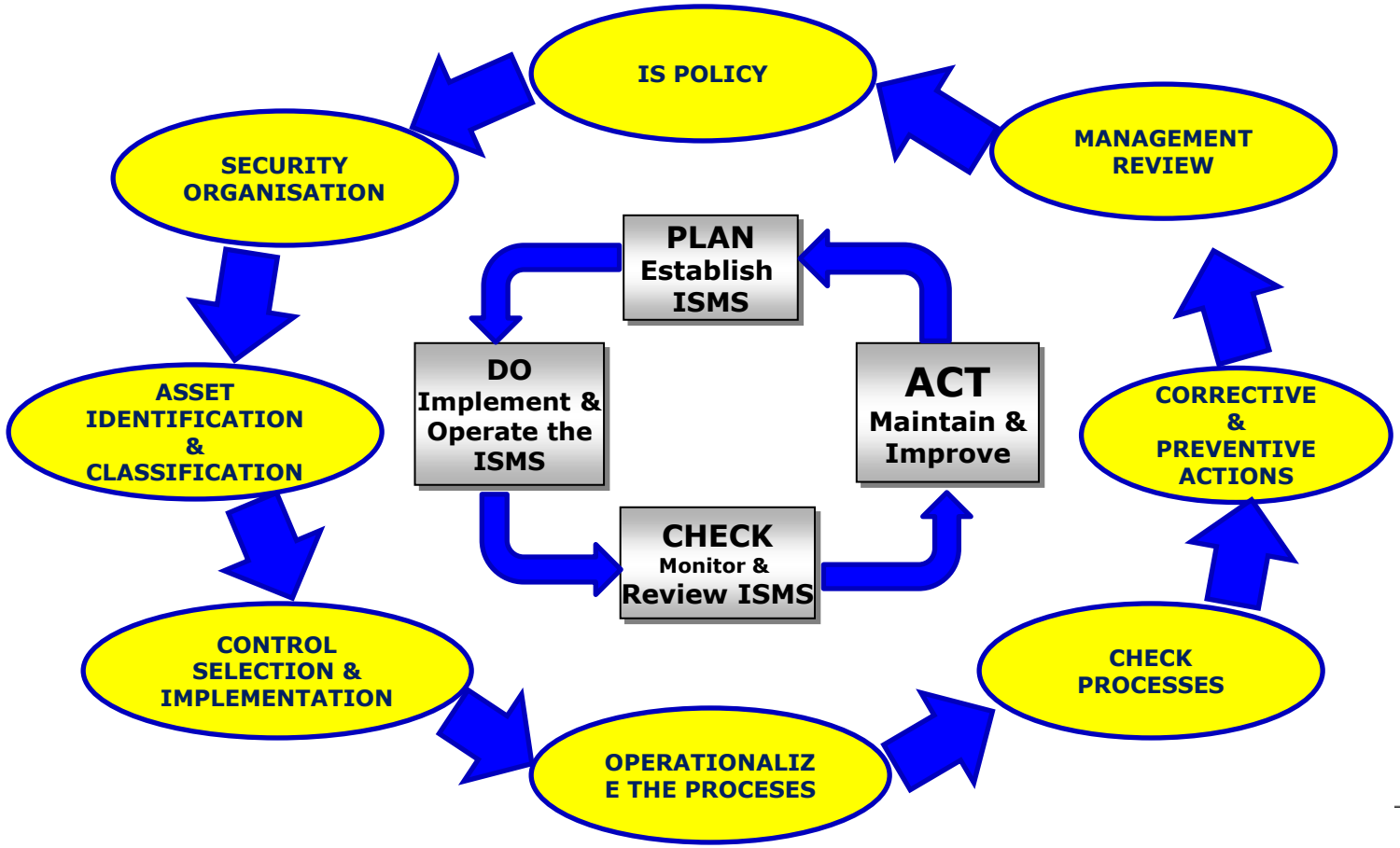


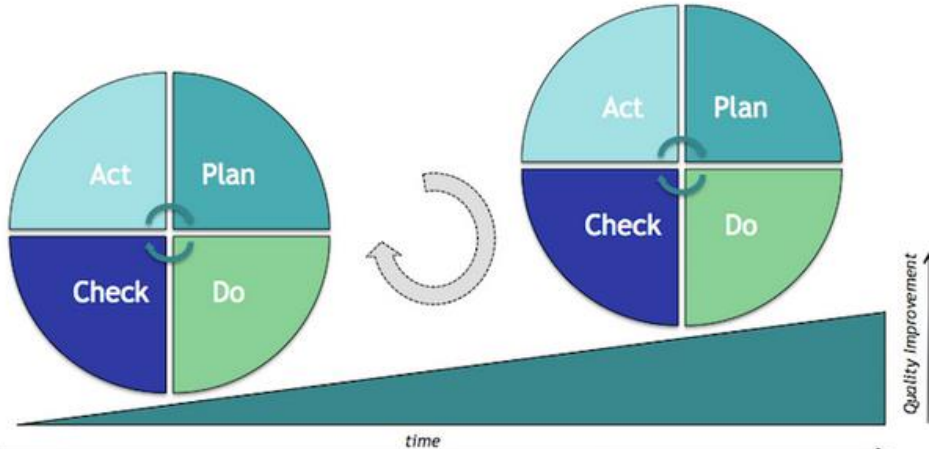
RMF For Cloud Environments



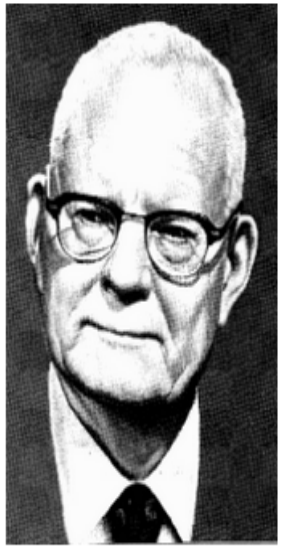
https://www.fbcinc.com/e/FITSC/presentations/Iorga-FITSC-CSAT_with_RMFOSCAL.pdf

ISMS PROCESS CYCLE – ISO 27001





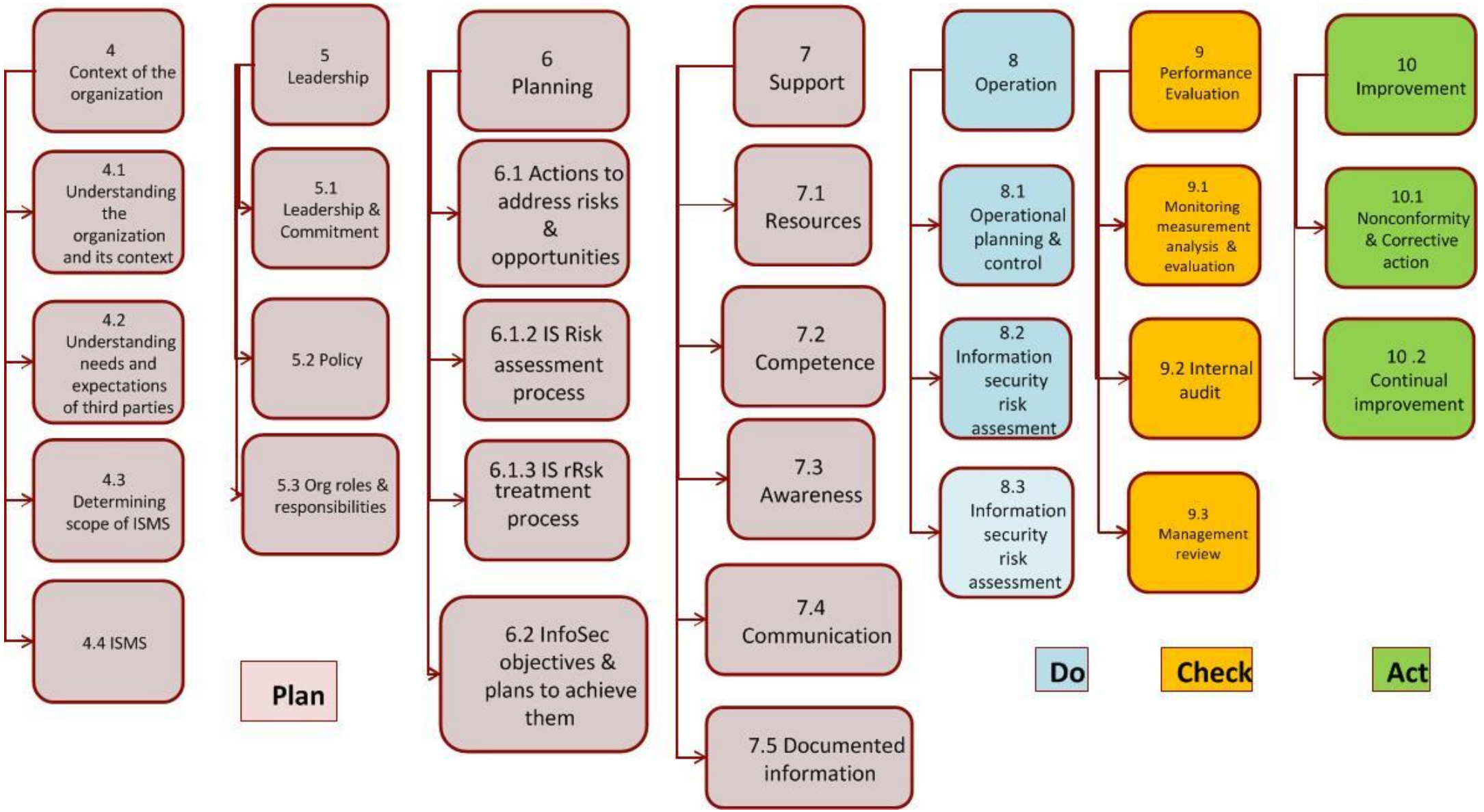
The origins of PDCA: The Deming cycle



Plan-Do-Check-Act is also called the Deming Cycle because it was popularised by William Edwards Deming (image from Wikipedia). Deming was an American productivity consultant who lived from 1900-1993. Deming himself popularised his improvement cycle when visiting Japan after the second world war. He based his ideas on continuous improvemer on the work of Walter Shewhart, and always referred to 'his' cycle as the Shewhart cycle.

The cycle is called Plan-Do-Check-Act because it consists of these four step (plan, do, check and act). Deming himself renamed the check step to study so a better name would have been Plan-Do-Study-Act or PDSA. Whatever name you choose, it all refers to the same framework for achieving continuous improvement. Deming developed the cycle when teaching in Japan in the 1950s.

Plan Do Check Act



Risk Management - *OODA Loop*

Act

Accept, Transfer, Mitigate, Remediate, or Avoid the risk

Observe

Requirements and Work Products

Decide

IT management goals for reducing risk

Recommended approaches

Allocate Budget and Resource

Orient (*You are here*)

Remember This?

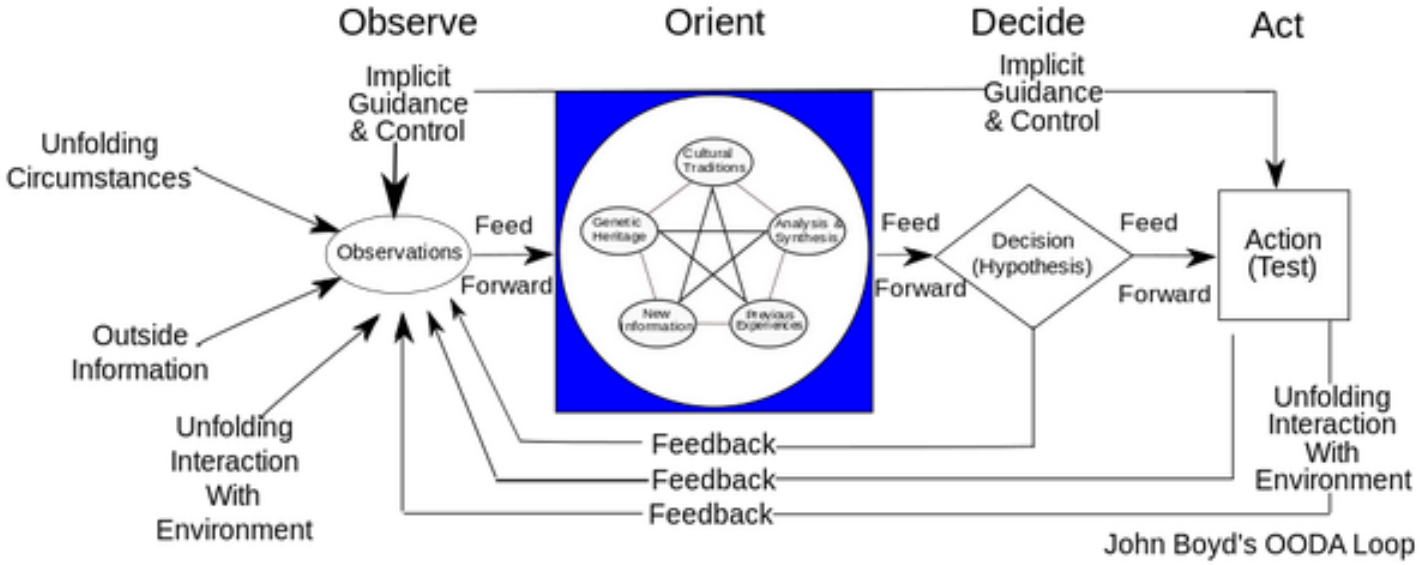
Identify trends

Distill the areas of risk

Identify a coordinator

Streamline the process & incorporate best practices

On the surface – and how many people still interpret the OODA model – it seems to be a simple step-by-step loop. For our purposes here, in this series, we could reframe '**Observe' as 'sense**' – the process of sensing out what seems to be happening in our world – and '**Orient' as 'make-sense'** – literally 'sensemaking' from what we've observed – which leads us onward to **decide and act,** at which point we loop back to sense and make-sense again.



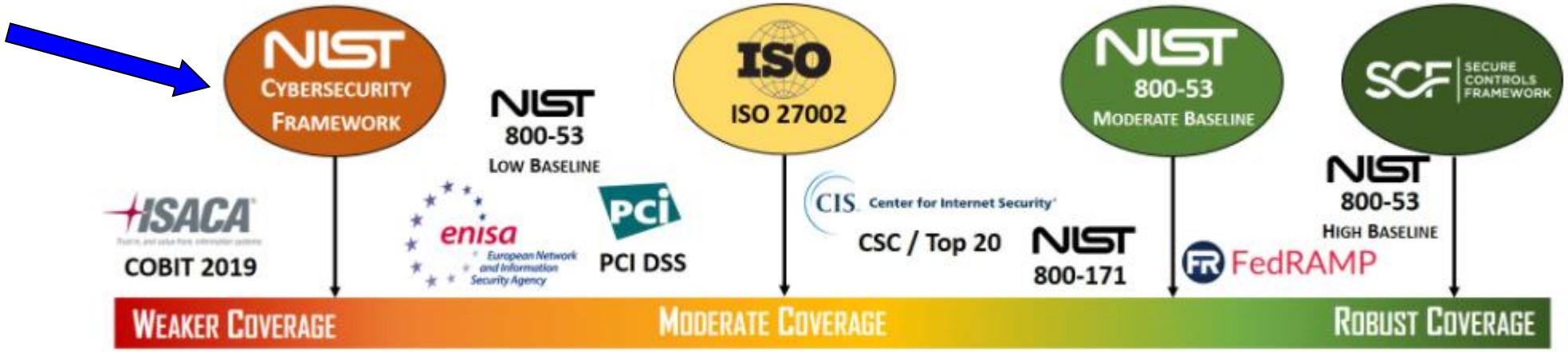
NIST Cybersecurity Framework –

From process view, cybersecurity starts from understanding the organization, its mission, its risk tolerance. Part of this is understanding the organization's role in critical infrastructure. These are used to define roles, responsibilities, policies, and processes. Cybersecurity is realized as technical controls, monitoring, and planned responses. The processes are reviewed and improved based on experience.

Which framework is right for my business?

- **NIST Cybersecurity Framework *vs* ISO 27002 *vs* NIST 800-53 *vs* Secure Controls Framework**

- It is important to understand that ***picking a cybersecurity framework is more of a business decision and less of a technical decision***. Realistically, the process of selecting a cybersecurity framework must be driven by a fundamental understanding of what your organization needs to comply with from a statutory, regulatory and contractual perspective, since that understanding establishes the *minimum* set of requirements necessary to **(1)** not be considered negligent with reasonable expectations for security & privacy; **(2)** comply with applicable laws, regulations and contracts; and **(3)** implement the proper controls to secure your systems, applications and processes from reasonable threats. This understanding makes it pretty easy to determine where on the "framework spectrum" (shown below) you need to focus for selecting a set of cybersecurity principles to follow. This process generally leads to selecting either the NIST Cybersecurity Framework, ISO 27002 or NIST 800-53 as a starting point:



https://www.complianceforge.com/faq/nist-800-53-vs-iso-27002-vs-nist-csf.html

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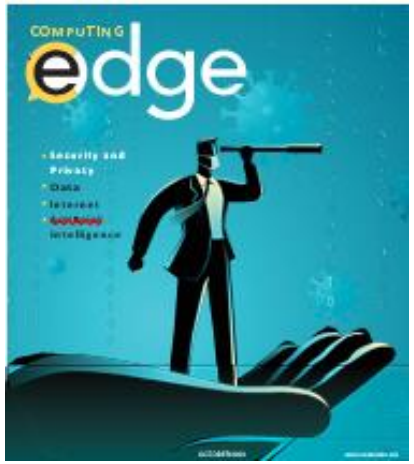
- Cyberspace – Our Point of Departure
- Information Security Management Models
- Frameworks for Risk Management
- Smackdown – NIST CSF vs Big Scary Monsters
- Random Cybersecurity Attack Simulation Model (RCSM)
- References + Q&A

Global transformation caused by COVID-19



11/10/2020

Download PDF | View References | Generate Citation

Home / Magazines / IT Professional / 2020.03

IT Risk and Resilience—Cybersecurity Response to COVID-19

May-June 2020, pp. 4-10, vol. 22
DOI Bookmark: 10.1109/MITP.2020.2988330

Authors

Tim Weil, SecurityFeeds LLC
San Murugesan, Western Sydney University

Abstract

The rapid and worldwide spread of the coronavirus and its illness known as COVID-19 has made huge impact on almost everything has taken us all by surprise. We all are now experiencing a major unprecedented and unexpected global public health crisis. This pandemic has also triggered huge social upheavals, disrupted almost every industry, and impacted the life and work of everyone in almost every country. Businesses and educational institutions are closed, many employees are forced to work from their homes, supply chains have been disturbed, people are being required to self-isolate, and most travel, in-person meetings, and conventions have been banned. These disruptions could continue for months, and the resulting economic, business, and social impact will last for years.

Global transformation caused by COVID-19

Industry	Response/Impact	Response	Underlying technology/ operation
Education	Widespread closure of educational institutions; access to labs is restricted; projects have been mothballed; and fieldwork interrupted	Virtual learning environment (online teaching, presentation, assessment, and consultation); convocation online	Online video conferencing software, virtual labs on cloud
Healthcare	Overcrowded hospitals, inability to meet the demands on them	Contact tracing, forecasting resource requirements, allotment of scare resources based on a patient's survivability, COVID-19 vaccine development, telehealth (online consultation with a doctor or medical professional); automated diagnosis	AI, ML, cloud computing, chatbot
Business	Closure of business, avoidance ofin-person retail shopping	Adherence to social distancing, services online, work from home	Chatbot, drone delivery, online meeting software, virtual office/desktop, remote access to work
Industry	Closure of business, avoidance of in-person retail shopping	Work from home, remote operations, automation and autonomous operation	Robots, automation, 3-D printing
Retail	Stores closed, only online service, avoidance of retail shopping	Online shopping, home delivery	The Web, online payment, contactless payment
Government	Spike in demands from citizens for assistance, disruption to normal operations	Migration to online services	Cloud, the Web, online meeting application
Entertainment	Entertainment venues (parks, cinema) closed, sports without spectators	Viewing online	Audio and video streaming, virtual reality
Personal life and social interaction	Lockdown	Indoor activities	Phone, audio and video chats, streaming, online gaming
Spirituality and religious practices	Places of worship closed	Online participation, prayers from home, worship through livestream	Audio and video streaming, virtual reality
Conferences	In-person conferences banned; virtual conferences	Online presentation and discussion	Video streaming, virtual conference software

Global transformation caused by COVID-19

https://www.thinkcsc.com/nist-cybersecurity-framework/

COVID-19 Made a NIST Cybersecurity Framework More Critical for Ohio Businesses

The Ohio Data Protection Act

As a refresher, the Ohio Data Protection Act provides businesses that store or transmit personal information a safe harbor in the event they experience a breach. However, you can only qualify if you follow the NIST cybersecurity framework. This Act is a significant step forward for all organizations interested in limiting their liability should a data breach occur. It offers clear steps to organizations on what they must do to qualify for safe harbor under the Act. With or without a pandemic, minimizing risk of liability while simultaneously establishing better protocols to protect your customers and your data is a win-win.

Principals of a NIST-Based Cybersecurity Network

The threat landscape continues to grow more complex. As a result, cyberattacks are more sophisticated than ever. New threats are discovered daily. The NIST framework is designed to help you have a comprehensive cybersecurity strategy in place to protect your organization, your people, your data, and your customers.

The principals of the NIST framework are:

- Use common and accessible language
- Adaptable to many technologies, lifecycle phases, sectors, and uses
- Risk-based
- Based on international standards
- A living document
- Guided by many perspectives – private sector, academia, public sector

CYBERSECURITY FRAMEWORK (CSF)

CSF Core

What processes and assets need protection?

What safeguards are available?

What techniques can identify incidents?

What techniques can contain impact of incidents?

What techniques can restore capabilities?

Function	Category	ID
Identify	Asset Management	**ID.AM**
	Business Environment	**ID.BE**
	Governance	**ID.GV**
	Risk Assessment	**ID.RA**
	Risk Management Strategy	**ID.RM**
Protect	Access Control	**PR.AC**
	Awareness and Training	**PR.AT**
	Data Security	**PR.DS**
	Information Protection Processes & Procedures	**PR.IP**
	Maintenance	**PR.MA**
	Protective Technology	**PR.PT**
Detect	Anomalies and Events	**DE.AE**
	Security Continuous Monitoring	**DE.CM**
	Detection Processes	**DE.DP**
Respond	Response Planning	**RS.RP**
	Communications	**RS.CO**
	Analysis	**RS.AN**
	Mitigation	**RS.MI**
	Improvements	**RS.IM**
Recover	Recovery Planning	**RC.RP**
	Improvements	**RC.IM**
	Communications	**RC.CO**

Framework Core is a set of activities, outcomes and references that detail approaches to aspects of cyber security.

The core comprises five functions, which are subdivided into 22 categories (groups of cyber security outcomes) and 98 subcategories (security controls).

CYBERSECURITY FRAMEWORK (CSF)

CSF Core

Function	Category	ID
Identify	Asset Management	ID.AM
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	Communications	RS.CO
	Analysis	RS.AN
	Mitigation	RS.MI
	Improvements	RS.IM
Recover	Recovery Planning	RC.RP
	Improvements	RC.IM
	Communications	RC.CO

Subcategory	Informative References
ID.BE-1: The organization's role in the supply chain is identified and communicated	COBIT 5 APO01.02, DSS06.03 ISA 62443-2-1:2009 4.3.2.3.3 ISO/IEC 27001:2013 A.6.1.1 NIST SP 800-53 Rev. 4 CP-2, PS-7, PM-11
ID.BE-2: The organization's place in critical infrastructure and its industry sector is identified and communicated	COBIT 5 APO08.04, APO08.05, APO10.03, APO10.04, APO10.05 ISO/IEC 27001:2013 A.15.1.3, A.15.2.1, A.15.2.2 NIST SP 800-53 Rev. 4 CP-2, SA-12
ID.BE-3: Priorities for organizational mission, objectives, and activities are established and communicated	COBIT 5 APO02.06, APO03.01 NIST SP 800-53 Rev. 4 PM-8
ID.BE-4: Dependencies and critical functions for delivery of critical services are established	COBIT 5 APO02.01, APO02.06, APO03.01 ISA 62443-2-1:2009 4.2.2.1, 4.2.3.6 NIST SP 800-53 Rev. 4 PM-11, SA-14
ID.BE-5: Resilience requirements to support delivery of critical services are established	ISO/IEC 27001:2013 A.11.2.2, A.11.2.3, A.12.1.3 NIST SP 800-53 Rev. 4 CP-8, PE-9, PE-11, PM-8, SA-14

Figure 2: Some online and virtual computing services promoted by COVID-19 induced social distancing.

Global transformation caused by COVID-19 - CYBERSECURITY FRAMEWORK (CSF) - Recover

IS Audit/Assurance Progam Cybersecurity: Based on the NIST Cybersecurity Framework - Recover					
Process Sub-Area	***Ref. Risk***	***Control Objectives***	***Controls***	***Testing Step***	***Ref. Framework/ Standards***
Recovery Planning		Recovery processes and procedures are executed and maintained to ensure timely restoration of systems or assets affected by cybersecurity events.	Recovery plan is executed during or after an event.	1. Obtain a copy of the organization's recovery plans and procedures (e.g., business continuity plan, incident response plan, disaster recovery plan, cybersecurity incident plan) and the documented results of recent cybersecurity events or event tests. 2. Evaluate documentation for the following: a. Frequency of testing b. Coverage of critical pieces of the organization's recovery plans and procedures c. Documentation of incidents (e.g. power outages, communication failures, system outages, attempted and successful malicious or careless unauthorized access or disruption).	ISO/IEC 27001:2013 A.16.1.5
Improvements		Recovery planning and processes are improved by incorporating lessons learned into future activities.	Recovery plans incorporate lessons learned.	1. Obtain a copy of results of recent cybersecurity events or event tests. 2. Evaluate documentation for the following: a. Documented lessons learned and analysis of failed or missing controls b. Action items designed to improve recovery plans and procedures based on the lessons learned and analysis	
			Recovery strategies are updated.	1. Obtain a copy of the organization's recovery plans and procedures (e.g., business continuity plan, incident response plan, disaster recovery plan, cybersecurity incident plan) and the documented results of recent cybersecurity events or event tests. 2. Determine if recovery plans and procedures are reviewed, updated and approved on a regular basis or as changes are made to systems and controls.	

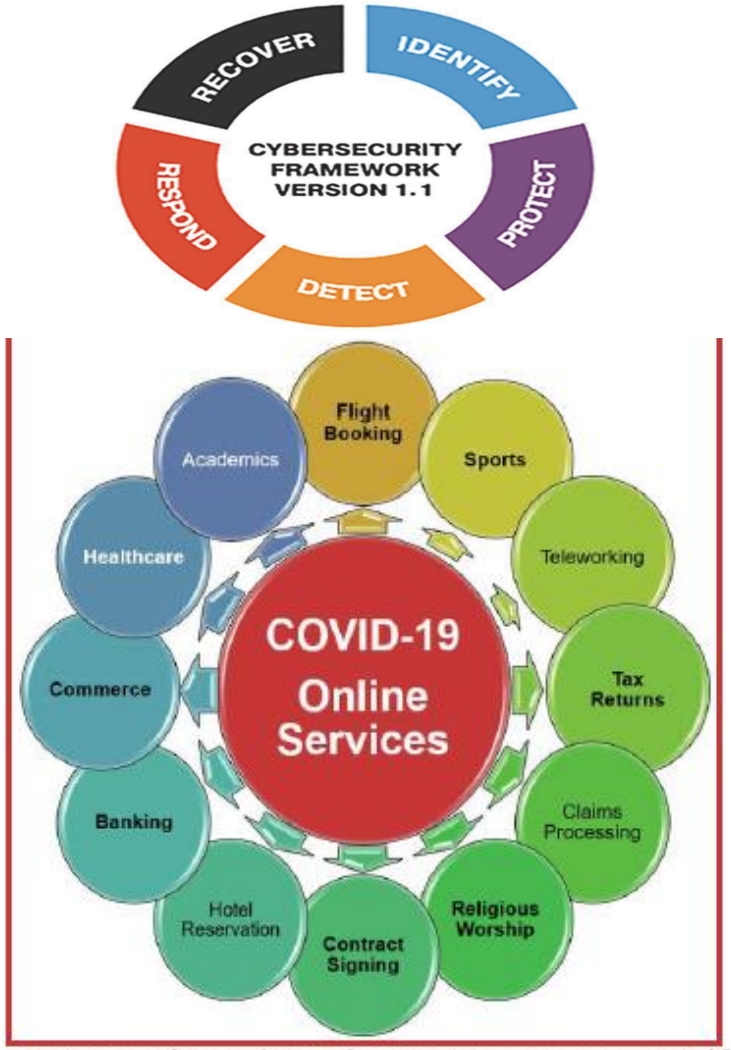
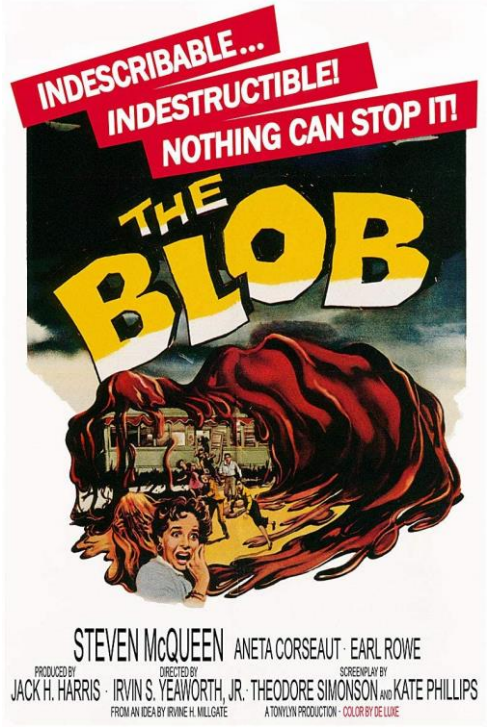


Figure 2: Some online and virtual computing services promoted by COVID-19 induced social distancing.



The Blob is an amorphous mass of alien goo that appears in the 1958 film of the same name. Appearing as nothing more than a mass of red gelatin, this creature possesses animalistic intelligence, acting purely on the instinct to feed. It feeds on flesh and gains mass as it consumes other creatures

Them While investigating a series of mysterious deaths, Sergeant Ben Peterson finds a young girl agent Robert Graham and scientist Dr. Harold Medford), he discovers that all the incidents are due to giant ants that have been mutated by atomic radiation. Peterson and Graham, with the aid of the military, attempt to find the queen ants and destroy the nests before the danger spreads.

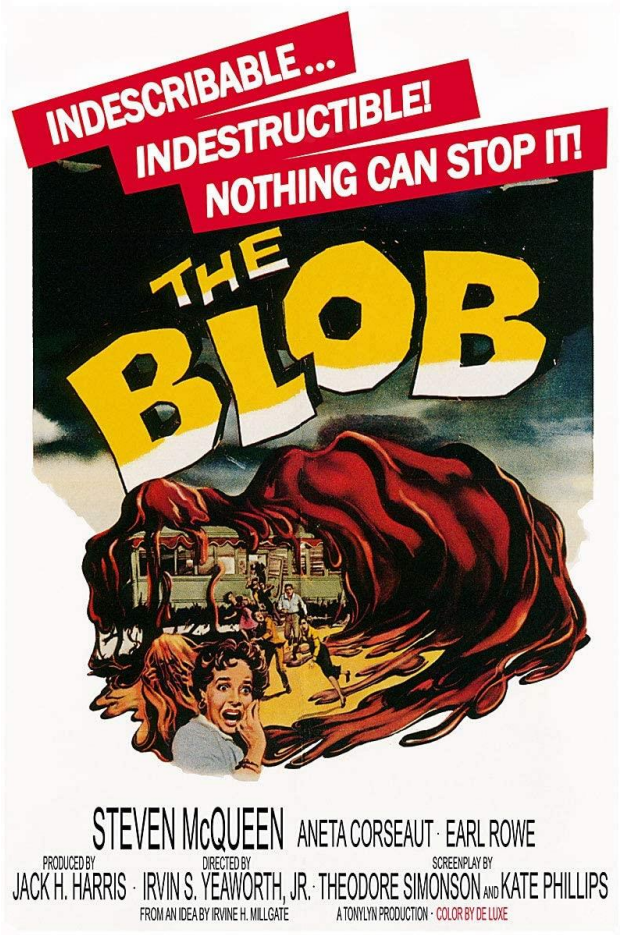
The FUD Factor – Fear, Uncertainty and Doubt

CSF Identify Categories related to COVID-19

Identify	Asset Management	ID.AM
	Business Environment	ID.BE
	Governance	ID.GV
	Risk Assessment	ID.RA
	Risk Management Strategy	ID.RM

Cybersecurity management response	Online resource
CxO Education (Security Architects Partners)	https://security-architect.com/waking-up-to-the-new-covid-19-cybersecurity-reality/
COVID-19 Joint Acquisition Task Force	https://www.acq.osd.mil/jatf.html
US DHS Cyber and Infrastructure Agency (CISA)	https://www.cisa.gov/sites/default/files/publications/20_0306_cisa_insights_risk_management_for_novel_coronavirus_0.pdf
NIST SP 800-46 Guide to enterprise telework, remote access, and BYOD security	https://csrc.nist.gov/publications/detail/sp/800-46/rev-2/final

CSF Identify Controls for COVID-19



CISA INSIGHTS

Risk Management for Novel Coronavirus (COVID-19)

The Threat and How to Think About It

This product is for executives to help them think through physical, supply chain, and cybersecurity issues that may arise from the spread of Novel Coronavirus, or COVID-19. According to the U.S. Centers for Disease Control and Prevention (CDC), COVID-19 has been detected in locations around the world, including multiple areas throughout the U.S. This is a rapidly evolving situation and for more information, visit the CDC's COVID-19 Situation Summary.

COVID-19 Risk Profile

As of March 2020, the CDC notes that most people in the United States have little immediate risk of exposure to this virus. The virus is NOT currently spreading widely in the United States.

In anticipation of a broader spread of COVID-19, globally

CISA's Role as the Nation's Risk Advisor

The Cybersecurity and Infrastructure Security Agency (CISA) is working closely with partners to prepare for possible impacts of a COVID-19 outbreak in the United States. COVID-19 containment and mitigation strategies will rely heavily on healthcare professionals and first responders detecting and notifying government officials of occurrences.

CISA will use its relationships with interagency and industry partners to facilitate greater communication, coordination, prioritization and information-sharing between the private sector and the government.

What's in this guide:

- Actions for Infrastructure Protection
- Actions for your Supply Chain
- Cybersecurity for Organizations

Identify	Asset Management	ID.AM
	Business Environment	ID.BE
	Governance	ID.GV
	Risk Assessment	ID.RA
	Risk Management Strategy	ID.RM

https://www.cisa.gov/sites/default/files/publications/20_0306_cisa_insights_risk_management_for_novel_coronavirus_0.pdf

CSF Protect Controls for COVID-19 –

https://security-architect.com/waking-up-to-the-new-covid-19-cybersecurity-reality/

This Pandemic is Making Amateur Epidemiologists of Us All

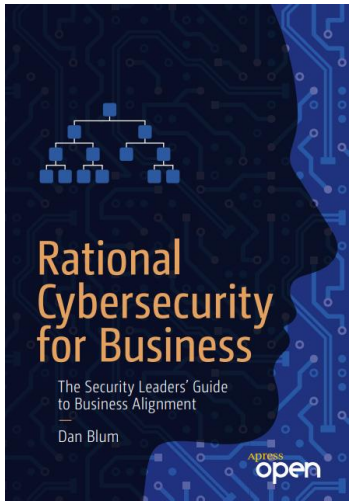
We're living in trying times and it's clear that the coronavirus (aka COVID-19) will be a landmark event for us all including yourself, your business, and your security team.

Last week I was busy trying to get in touch with CISOs and other business or security leaders. I was attempting to complete 100 interviews before my book Rational Cybersecurity for Business publishes soon. But nobody was getting back to me. I noticed that just about every conversation seemed to start with the Coronavirus.

Half the time we wouldn't even say "coronavirus" but just refer to "it." We'd each know exactly what the other was talking about. We've been re-examining our lives as individuals, families, teams, and businesses in the light of the new reality.

Top Security Concerns in Coronavirus Times

- Securing remote access
- Mitigating new fraud and malware threats
- Assessing new suppliers
- Ensuring core information system security and availability
- Refactoring security programs for new architectural realities (or budget cuts)
- Maintaining security team morale, focus
- Aligning with business leadership

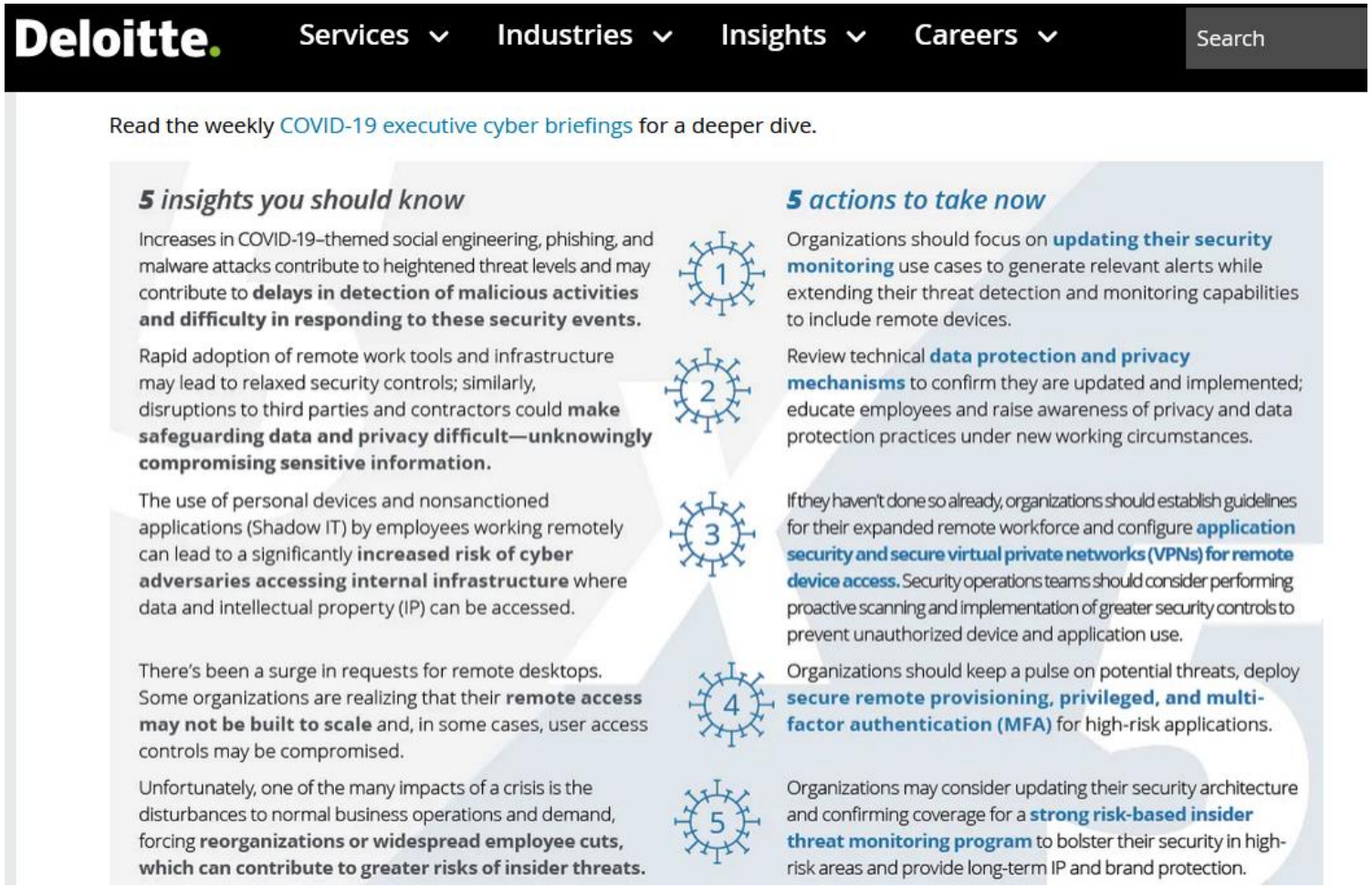


Protect	Access Control	**PR.AC**
	Awareness and Training	**PR.AT**
	Data Security	**PR.DS**
	Information Protection Processes & Procedures	**PR.IP**
	Maintenance	**PR.MA**
	Protective Technology	**PR.PT**

Rational Cybersecurity for Business The Security Leaders' Guide to Business Alignment Authors: Dan Blum
https://www.apress.com/us/book/9781484259511

CSF Protect Controls for COVID-19 –

https://www2.deloitte.com/us/en/pages/risk/articles/5-actions-insights-cyber-security-privacy-covid-19.html



Deloitte. Services Industries Insights Careers Search

Read the weekly COVID-19 executive cyber briefings for a deeper dive.

***5** insights you should know*

Increases in COVID-19–themed social engineering, phishing, and malware attacks contribute to heightened threat levels and may contribute to **delays in detection of malicious activities and difficulty in responding to these security events.**

Rapid adoption of remote work tools and infrastructure may lead to relaxed security controls; similarly, disruptions to third parties and contractors could **make safeguarding data and privacy difficult—unknowingly compromising sensitive information.**

The use of personal devices and nonsanctioned applications (Shadow IT) by employees working remotely can lead to a significantly **increased risk of cyber adversaries accessing internal infrastructure** where data and intellectual property (IP) can be accessed.

There's been a surge in requests for remote desktops. Some organizations are realizing that their **remote access may not be built to scale** and, in some cases, user access controls may be compromised.

Unfortunately, one of the many impacts of a crisis is the disturbances to normal business operations and demand, forcing **reorganizations or widespread employee cuts, which can contribute to greater risks of insider threats.**

***5** actions to take now*

1. Organizations should focus on **updating their security monitoring** use cases to generate relevant alerts while extending their threat detection and monitoring capabilities to include remote devices.
2. Review technical **data protection and privacy mechanisms** to confirm they are updated and implemented; educate employees and raise awareness of privacy and data protection practices under new working circumstances.
3. If they haven't done so already, organizations should establish guidelines for their expanded remote workforce and configure **application security and secure virtual private networks (VPNs) for remote device access.** Security operations teams should consider performing proactive scanning and implementation of greater security controls to prevent unauthorized device and application use.
4. Organizations should keep a pulse on potential threats, deploy **secure remote provisioning, privileged, and multi-factor authentication (MFA)** for high-risk applications.
5. Organizations may consider updating their security architecture and confirming coverage for a **strong risk-based insider threat monitoring program** to bolster their security in high-risk areas and provide long-term IP and brand protection.

Detect	Anomalies and Events	**DE.AE**
	Security Continuous Monitoring	**DE.CM**
	Detection Processes	**DE.DP**

Protect	Access Control	**PR.AC**
	Awareness and Training	**PR.AT**
	Data Security	**PR.DS**
	Information Protection Processes & Procedures	**PR.IP**
	Maintenance	**PR.MA**
	Protective Technology	**PR.PT**

Exposure

- Phishing and Malware
- Remote Work Tools
- Shadow IT
- Remote Desktops
- Personnel Disruption

Remediation

- Security Monitoring
- Data Protection and Privacy
- Application Security / VPN for Telework
- Secure Privileged Access Management
- Risk-based Threat Monitoring Program

CSF Detect Controls for COVID-19 - **Threats and Vulnerabilities**

Threats and Vulnerabilities provides industry example of the CSF Protect / Detect examples listed here. They include: –

ZOOM bombing - Security and privacy vulnerabilities in teleconferencing software allow trolling hackers to intercept authentication credentials and inject objectionable content

COVID-19 phishing attacks – As reported in FBI bulletins there were fake, malicious emails that appeared to be from the Center for Disease Control (CDC). They contained malware attachments, or aimed to hijack user credentials.

Malware – An example of malware is a Corona Trojan overwriting master boot record (mbr) and disabling hard disk storage. Ransomware attacks on healthcare systems have been escalating during the pandemic.

Network Availability –While performance of core communication networks and clouds remained satisfactory despite substantial increase in traffic, some collaborative applications faced spikes in service outages

Detect	Anomalies and Events	**DE.AE**
	Security Continuous Monitoring	**DE.CM**
	Detection Processes	**DE.DP**

Threats and Vulnerabilities	Online Resource
ZOOM bombing	https://delta.ncsu.edu/news/2020/04/02/zoom-security-and-privacy/
Spyware and Phishing	https://www.coalfire.com/The-Coalfire-Blog/March-2020/COVID-19-incites-cyber-crimes-of-opportunity
Malware and Phishing	https://www.webarxsecurity.com/covid-19-cyber-attacks/
Health Check – ISPs, Cloud Providers, UCaaS During Pandemic_	https://www.networkworld.com/article/3534130/covid-19-weekly-health-check-of-isps-cloud-providers-and-conferencing-services.html

CSF Detect Controls for COVID-19

Detect	Anomalies and Events	**DE.AE**
	Security Continuous Monitoring	**DE.CM**
	Detection Processes	**DE.DP**

Date	Description of cyber attack	Type of attack
4/8/2020	The exposure to compromised e-commerce websites is greater than ever. 26% increase in web skimming in March.	Malware
4/8/2020	'Latest vaccine release for Corona-virus (COVID-19)' mall spam spreads NanocoreRAT malware	Malware
4/8/2020	NCSC Advisory: COVID-19 exploited by malicious cyber actors	Social Engineering
4/7/2020	Fake COVID19 website is spreading FirebirdRAT via fake DHL emails	Malware
4/6/2020	Rush to adopt online learning under COVID-19 exposes schools to cyberattacks	Zoom bombing
4/4/2020	Sophisticated COVID-19–Based Phishing Attacks Leverage PDF Attachments and SaaS to Bypass Defenses	Phishing, Malware
4/4/2020	CDC Warns of COVID-19-Related Phone Scams, Phishing Attacks	Phishing

https://www.webarxsecurity.com/covid-19-cyber-attacks/

CSF Respond Controls for COVID-19

Wanted urgently: People who know a half century-old computer language so states can process unemployment claims

By Alicia Lee, CNN

Two men operating a mainframe computer, circa 1960.

Respond	Response Planning	**RS.RP**
	Communications	**RS.CO**
	Analysis	**RS.AN**
	Mitigation	**RS.MI**
	Improvements	**RS.IM**

Cybersecurity risk mitigations	Online resource
Organizational resilience (Deloitte)	https://www2.deloitte.com/content/dam/Deloitte/ce/Documents/about-deloitte/CoronaVirus_POV_People%20Technology%20Path_Central_Europe.pdf
Legacy Software (COBOL) Supporting Financial Systems	https://www.cnn.com/2020/04/08/business/coronavirus-cobol-programmers-new-jersey-trnd/index.html
Fired Americans Send Unemployment Websites Crashing Down	https://www.bloomberg.com/news/articles/2020-03-25/fired-americans-send-state- unemployment-websites-crashing-down

CSF Recover Controls for COVID-19

COVID-19

People, technology, and the path to organizational resilience

Respond	Response Planning	**RS.RP**
	Communications	**RS.CO**
	Analysis	**RS.AN**
	Mitigation	**RS.MI**
	Improvements	**RS.IM**

› **Response strategy:**

- review BC/disaster recovery plans;
- establish a crisis management office;
- develop a communications plan.

› Personnel management (health and safety):

- enforce precautionary measures and revisit sick leave policies;
- review/amend policies for remote work, including guidelines on travel;
- plan for absenteeism.

› **Continuity of operation:**

- rationalize technology projects and portfolios;
- equip your connectivity, security, and infrastructure for new traffic and use patterns;
- be ready for disruptions in your business and technology ecosystem.

CSF Recover Controls for COVID-19 –

https://www.securityfeeds.us/pandemic-response-risk-and-resilience

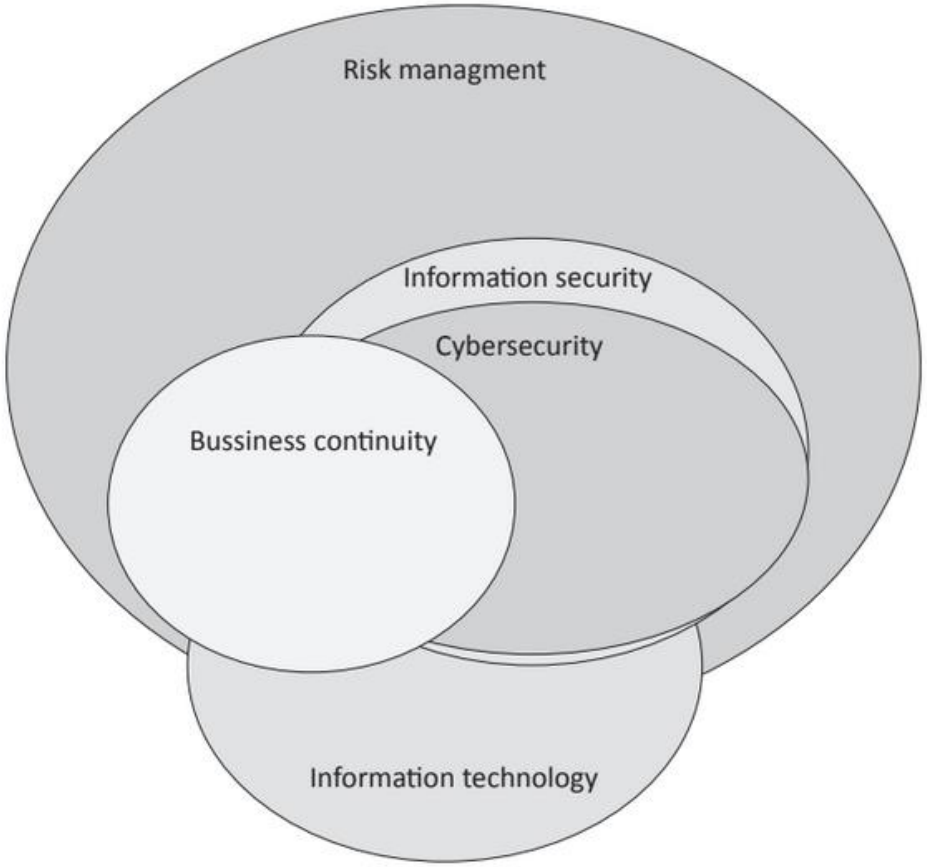
Respond	Response Planning	RS.RP
	Communications	RS.CO
	Analysis	RS.AN
	Mitigation	RS.MI
	Improvements	RS.IM

Steve fends off the encroaching Blob with a fire extinguisher, which leads to the discovery that the Blob hates the cold. Steve relays this info to the police, and soon the people of Downingtown band together to take down the Blob.

There's no way to kill the Blob, so the Air Force stuffs it in a giant box and dumps it in the Arctic.

Recovery and Resilience – IT Context for Business Continuity

2.3 Where does business continuity belong?



DEFINITIONS/TERMINOLOGY

- **IT resilience:** IT resilience refers to an organization's ability to protect data in the event of any unplanned or planned disruption and, simultaneously, support data-oriented initiatives for business modernization and digital transformation.
- **Digital transformation:** Digital transformation describes the process of transforming decision making with technology. Digital transformation is an enterprisewide, board-level strategic reality for companies that are serious about ensuring their businesses deliver an exceptional customer experience and becoming leaders in the digital economy. Digital transformation is a multiyear effort, with specific goals and objectives around markets and customers, revenue, and profit growth.
- **Data protection:** Data protection refers to the protection, restoration, and recovery of data in the event of physical or logical errors. This includes products and services that support both physical and virtual infrastructures.
- **Disaster recovery:** Disaster recovery is a combination of solutions that provide replication of physical or virtual servers and failover workload recovery in the event of a hardware failure or man-made or natural catastrophe. Disaster recovery solutions typically provide replication of data and applications with assigned recovery point objectives, where data and applications will have a set "age" where recovery from backup storage for normal operations can occur if a server, system, or network suffers a failure. Solutions also have a recovery time objective, which is the time frame in which the enterprise will regain normalized access to the data and applications being supported.
- **Hybrid cloud:** Hybrid cloud is an application deployment environment that utilizes both on-premises private cloud resources (i.e., local datacenter) and off-premises public or managed cloud resources to deliver the totality of the application functionality.
- **Multicloud:** Multicloud is an infrastructure deployment environment that utilizes two or more off-premises public or managed cloud resources for complete or partial application delivery.

Recover	Recovery Planning	RC.RP
	Improvements	RC.IM
	Communications	RC.CO

“”Becoming Resilient ” Dejan Kosutic

CSF Recover Controls for COVID-19

Recover	Recovery Planning	RC.RP
	Improvements	RC.IM
	Communications	RC.CO

https://www.acq.osd.mil/jatf.html

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1st Citation for 'IT Risk and Resilience – Cybersecurity Response to COVID-19'

IT Risk and Resilience-Cybersecurity Response to COVID-19.

☐ Search within citing articles

[PDF] Randomized Cyber Attack Simulation Model: A Cybersecurity Mitigation Proposal for Post COVID-19 Digital Era

[PDF] researchgate.net

K Okereafor, O Adelaiye - researchgate.net

The social distancing practices triggered by the COVID-19 pandemic have caused a huge growth in the use of online technologies to support remote work, resulting in a sharp rise in computer crimes, privacy breaches and service disruptions across the globe. Cyber ...

☆ 99 All 2 versions »

Detect	Anomalies and Events	**DE.AE**
	Security Continuous Monitoring	**DE.CM**
	Detection Processes	**DE.DP**

- Cyber attackers are taking advantage of COVID-19 anxiety to launch email scams, misinform and mislead unsuspecting targets, and propagate harmful software using various threats. The trend beckons for a more proactive cybersecurity approach to detect, prevent, and mitigate potential computer crimes. This paper proposes **a Randomized Cyberattack Simulation Model (RCSM),** an enhanced cyber attack readiness checklist for tackling computer crimes in advance. The RCSM extends traditional incident response and offers **a pre-forensic guide as a precursor to the redefinition of cybersecurity in the post COVID-19 digital era.**

- Cyber attack incidents have been on a steady increase, with their impacts including rising financial implications [4] and millions of dollars [5] in tangential losses. Most attacks occur even in the midst of traditional mitigation methods, using obfuscation to evade [6] detection and gain persistence in the system [7]. **Most recent cyber attacks use un-identified attack methods, which make signature-based detection grossly ineffective** [8], including the recovery approach proposed by ***Weil and Murugesan [9]***.

Global transformation caused by COVID-19

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Table 1: Popular cyber attacks and threats in the COVID-19 pandemic

SN	Cyber threat	Impact	Mitigation
1.	**Spear phishing and spam emails:** Unsolicited and deceptive emails that impersonate known brands and high-profile personalities, with the intention to extract confidential information or propagate other malware.	• Data leak • Data alteration • Data loss • Privacy infringement • System crash • Identity theft • Reputational damage • Revenue loss • Service disruption • Operational inefficiency • Regulatory fines • Public disclosure • Litigation • Scandal and fatality	• Intrusion detection • Intrusion prevention • Anti-malware tools • Cybersecurity awareness • Security training • Endpoint protection • Perimeter protection • Firewalling • Proper encryption • Steganography • Machine learning • Anomaly detection
2.	**Malware:** Hostile and disruptive software code that causes harm and undesirable outcome on the victim's computer or digital asset including unauthorized access and illegal data alteration. E.g. ransomware, computer virus, adware, spyware, worms, trojan, etc.		
3.	**Website highjack:** The seizure of a website by a cyber attacker who has gained full administrative control of the entire contents of the website for malicious intents including posting offensive content and propagating own ideologies.	• Ransom demand • Defaced content • Deep fakes • Fake news • Scandal • Image smearing • Service disruption • Occupational nuisance • Reputational damage	• Proper encryption • Sound password ethics • Biometric authentication • Multi-factor authentication • Steganography • Honeypot
4.	**Website cloning:** The illegal replication of a victim's		• Public disclaimer • Corporate damage control

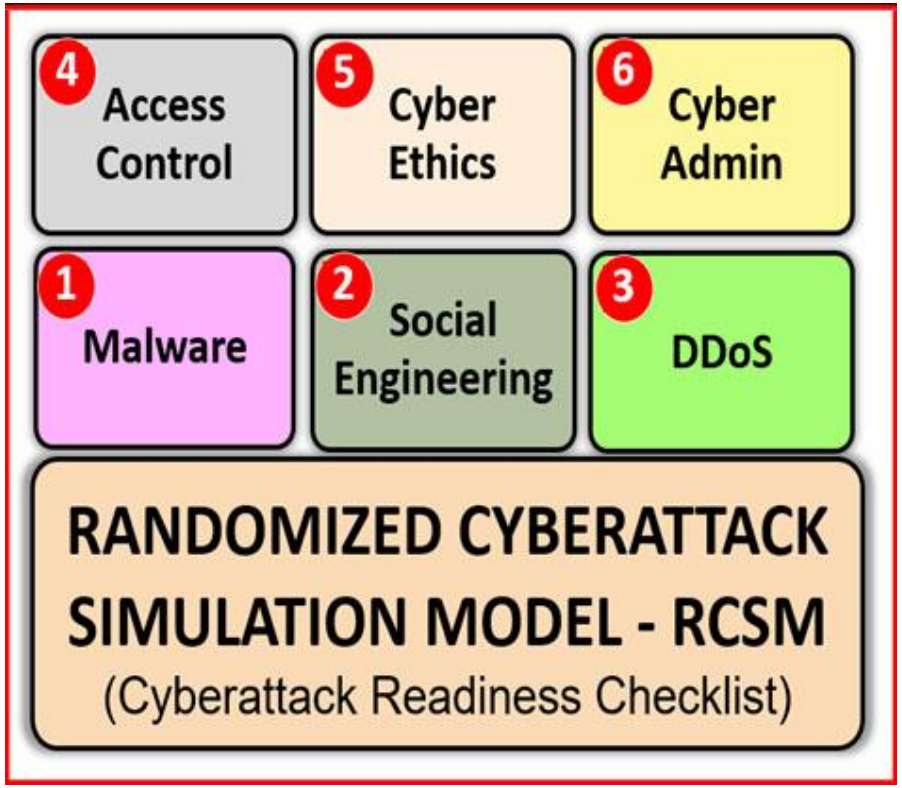
Detect	Anomalies and Events	**DE.AE**
	Security Continuous Monitoring	**DE.CM**
	Detection Processes	**DE.DP**

Cyber attacks during COVID-19

- Spear phishing and SPAM email
- Malware
- Website highjack
- Website cloning
- Cyber espionage

Okereafor, Kenneth & Adelaiye, Oluwasegun. (2020). Randomized Cyber Attack Simulation Model: A Cybersecurity Mitigation Proposal for Post COVID-19 Digital Era. 05. 61-72.

Global transformation caused by COVID-19



Okereafor, Kenneth & Adelaiye, Oluwasegun. (2020). Randomized Cyber Attack Simulation Model: A Cybersecurity Mitigation Proposal for Post COVID-19 Digital Era. 05. 61-72.

Protect	Access Control	PR.AC
	Awareness and Training	PR.AT
	Data Security	PR.DS
	Information Protection Processes & Procedures	PR.IP
	Maintenance	PR.MA
	Protective Technology	PR.PT

The RCSM provides an easy-to-reference set of best practices for incident response teams to evaluate and assess, in advance, the IT infrastructure's resilience and preparedness to neutralize malicious activities and resist spontaneous cyber attacks. As a novel cyber attack simulation approach, it is designed to offer an instantaneous checklist for the cyber defence preparedness of the organization, with the following key features:

1. Proactively analyses the scope of vulnerabilities in critical applications.
2. Appraises the strengths and capabilities of existing controls.
3. Strengthens the organization's pre-forensic and cybersecurity functions.
4. Differs from a pre-scheduled vulnerability and penetration testing.
5. Deployed rather spontaneously in a typical security drill fashion.
6. Detects weak controls that must be compulsorily fixed in advance.
7. Evaluates how incident responders truly react to unexpected attacks.

[PDF] IT Risk and Resilience-Cybersecurity Response to COVID-19.

T Weil, S Murugesan - securityfeeds.us

The rapid and worldwide spread of the coronavirus and its illness known as COVID-19 has made huge impact on almost everything has taken us all by surprise. We all are now experiencing a major unprecedented and unexpected global public health crisis. This …

☆ Cited by 2 Related articles »

Assessing Cybersecurity Response to COVID-19 – Blue Sky or Rain?

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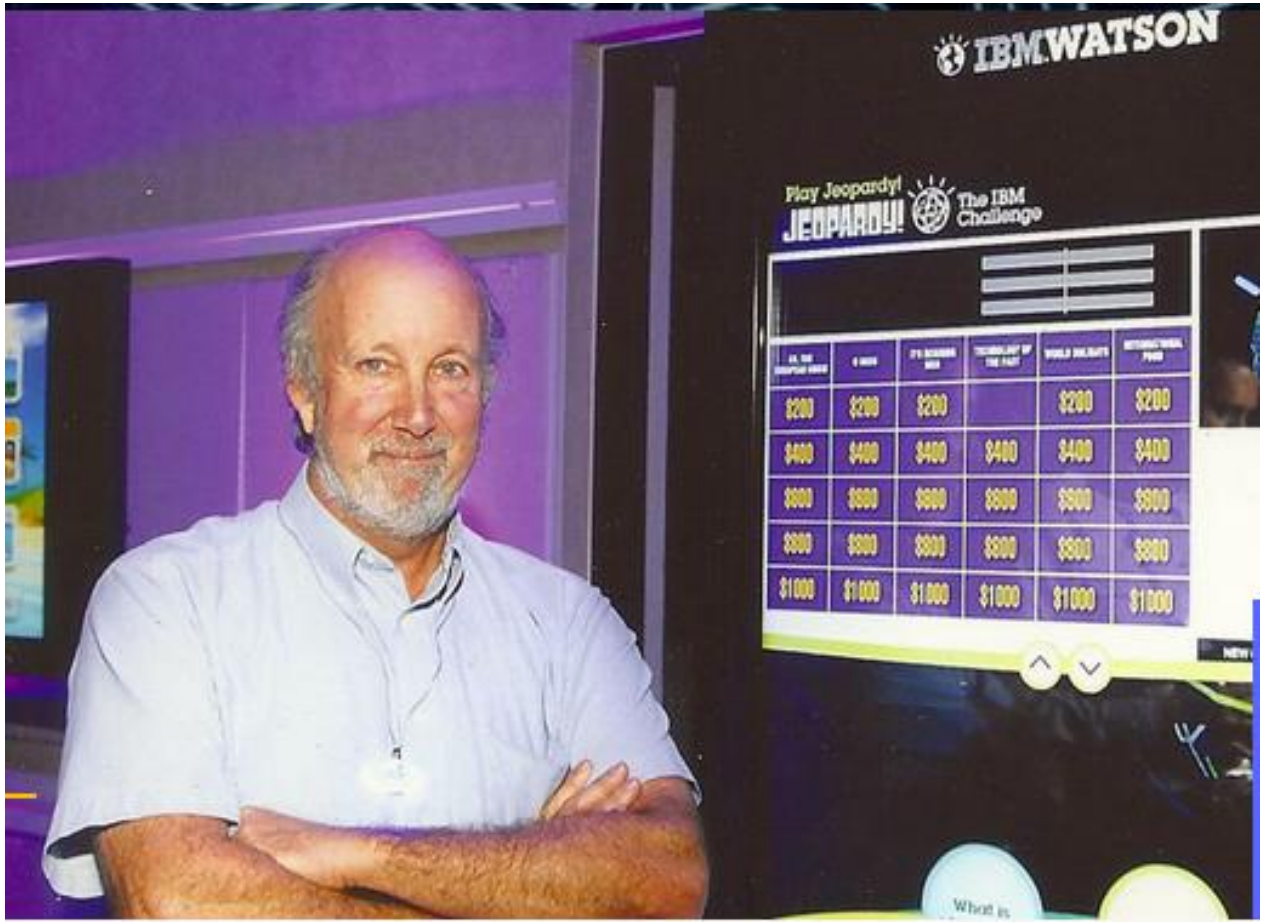
Thank you for joining us!



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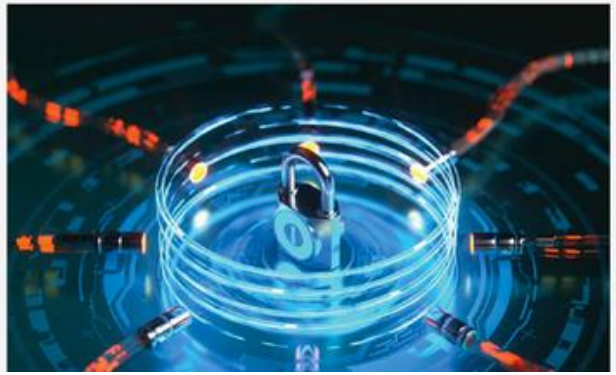


Welcome To SecurityFeeds

Tim Weil is an IT Security Program Manager with over twenty five years' experience in data processing, communications engineering, and information assurance (IA).

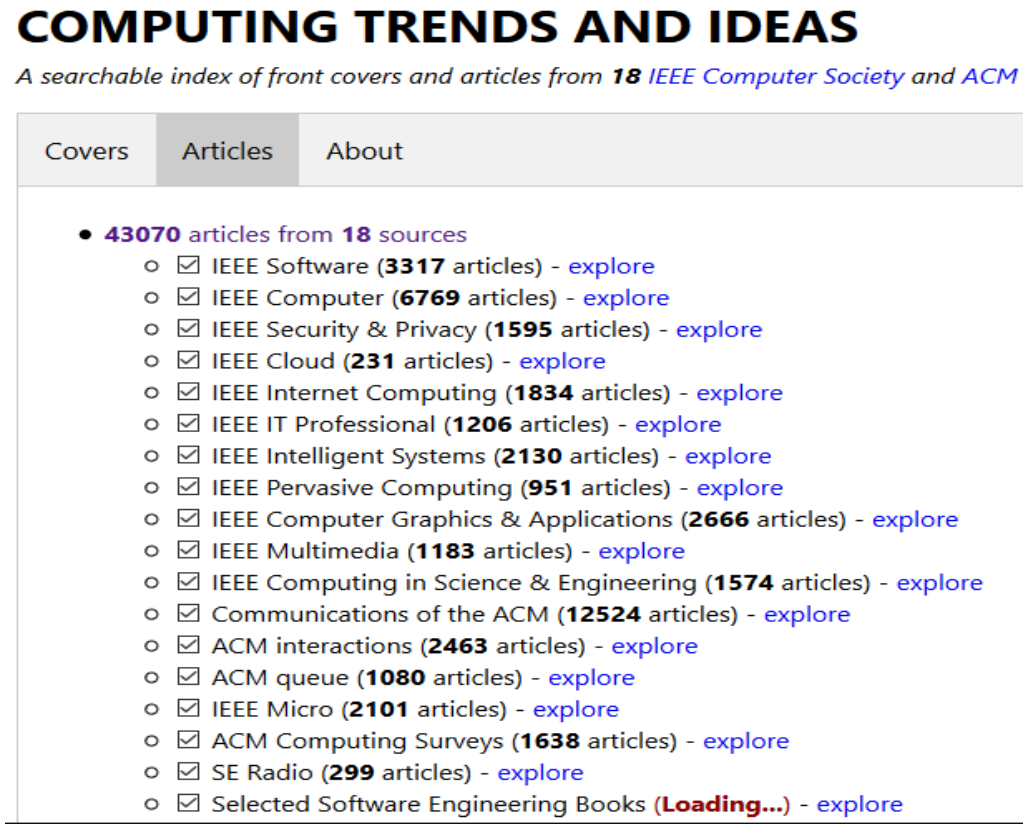
His areas of expertise include FedRAMP/FISMA compliance for federal agencies and cloud service providers, IT Service Management, cloud security (FedRAMP), enterprise risk management (NIST) for federal agencies and ISO 27001 compliance for commercial clients.

The Write Stuff – Submitting articles to IT Professional

General Submissions (IT Pro Magazine)

IT Professional, an IEEE Computer Society magazine designed for developers and managers of enterprise information systems, seeks original submissions for publication. Articles should be approximately 4,200 words (with about three figures or images counting as 300 words each) and no more than 20 references. Also consider providing background materials in sidebars for nonexpert readers. For more information and instructions on presentation and formatting, please visit our Author Resources page.

Authors for the Cybersecurity Column Department or other IT Pro departments can submit short articles (approximately 1,500 words) suitable for any of the departments to the respective editor or the editor in chief (for contact information, see our editorial staff directory). The process for submitting longer articles is described below.

A recent sampling for our IT Pro Cybersecurity column include these articles –

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- Addressing Pressing Cybersecurity Issues through Collaboration (NCCOE)
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- Bystanders' Privacy
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